



W.T. RICH COMPANY, INC.

**Manchester Memorial
Elementary School
Manchester-by-the-Sea, MA**

MONTHLY CONSTRUCTION REPORT



Owner:
**Manchester Essex Regional School
District**
Manchester-by-the-Sea, MA

Owner's Project Manager:
Dore & Whittier Management Partners

Designer:
JCJ Architecture
Boston, MA

Construction Manager:
W. T. RICH COMPANY, INC.
29 Crafts Street, Suite 300
Newton, MA 02458
617-467-6010

February 2021

**Manchester Memorial Elementary School
Monthly Construction Report Summary – February 2021**

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**Manchester Memorial Elementary School
Monthly Construction Report Summary – February 2021**

SECTION 1 - PROJECT SCHEDULE UPDATE

Summary:

Our attached schedule update has a **data date of 03/01/2021**, so is inclusive of all progress through this date. Below are several notes in summary of progress and anticipated schedule, shown in our schedule update.

Permitting:

- School sign design has been brought to Con Com for review. PR Issued and waiting on pricing from sub-contractors. Final location still TBD. May require additional review from MPD and MCC.
- Stormwater Management System submittal being revised and resubmitted. Test pits and soil evaluation has been completed, and information has been shared with MCC.
- Phase 2 rough-in inspections ongoing.

Phase 2 – Upcoming Critical Path Milestones (per Updated P6 Schedule):

MILESTONE ACTIVITY	PREV PROJECTED P6 COMPLETION	ACTUAL COMPLETION DATE
Phase 2 Roof Installation Complete – C Building	01/22/21	01/29/21
Phase 2 Rough-in Complete – B Building	03/12/21	
Phase 2 Rough-in Complete – C Building	03/23/21	

February Summary of Phase 2 Progress:

- Masonry veneer set-up has commenced.
- AVB installation ongoing.
- Mechanical, electrical, plumbing, and fire protection ongoing.
- Storefront and curtainwall installation to begin.
- Phase 1 / Phase 2 MEP Tie-In Work ongoing.

March Look Ahead:

- Masonry veneer installation to continue.
- AVB to be completed.
- Rough-In complete.
- GWB installation to begin.
- Painting and other finish work to begin.
- Cooler/freezer/hood/UDS to be installed.
- Curtainwall installation ongoing.

**Manchester Memorial Elementary School
Monthly Construction Report Summary – February 2021**

SECTION 2 – PROGRESS PHOTOS



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43 Lincoln Street
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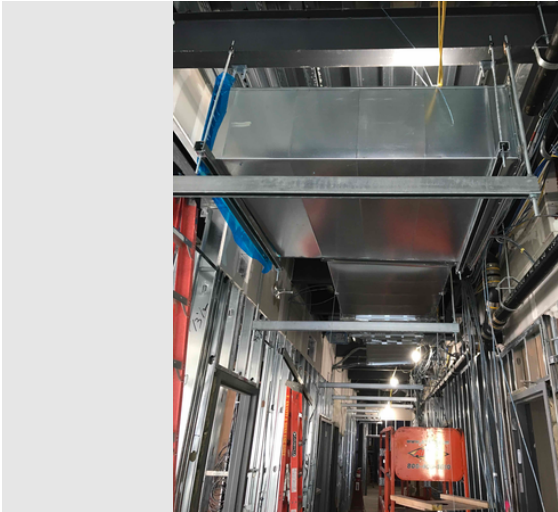
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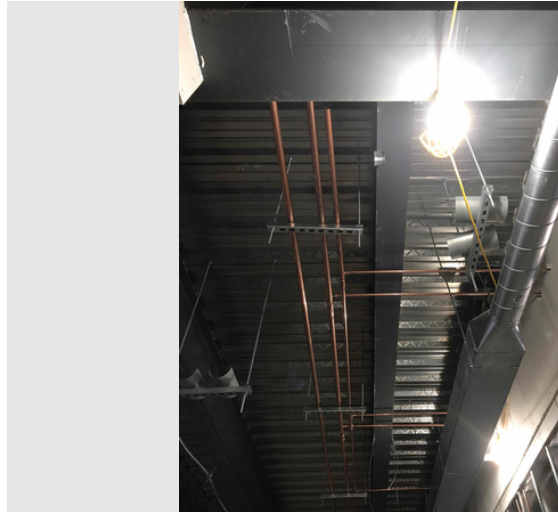
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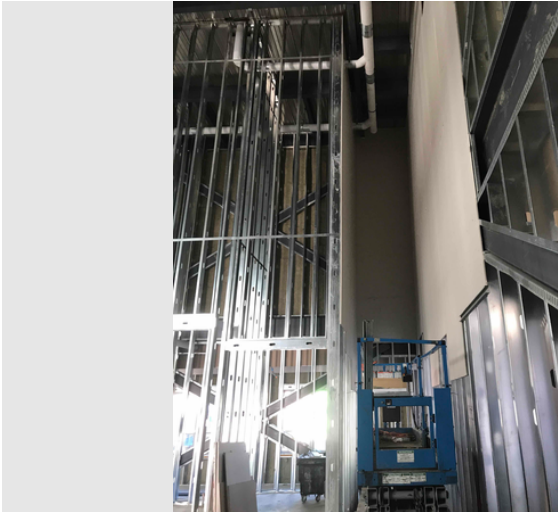
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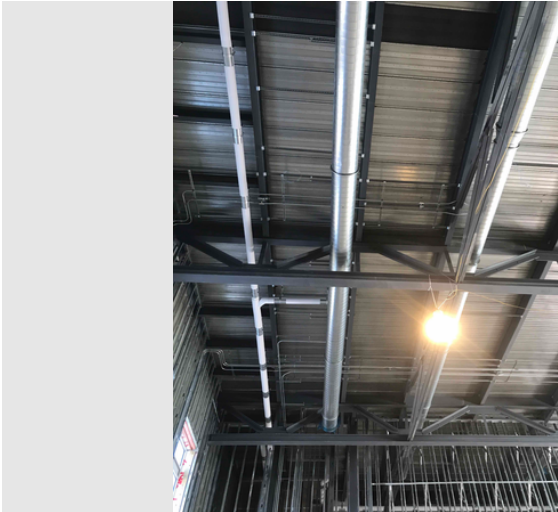
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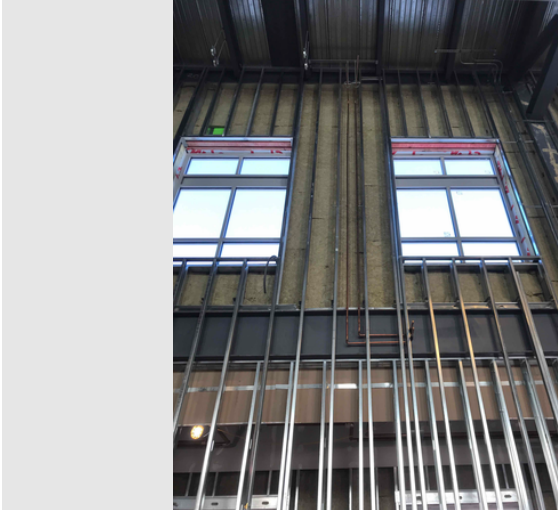
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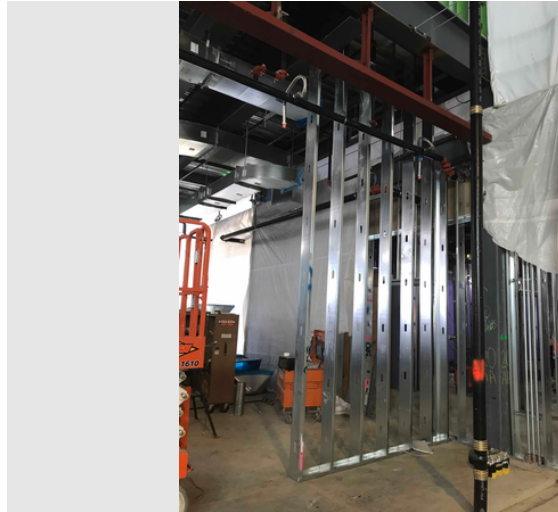
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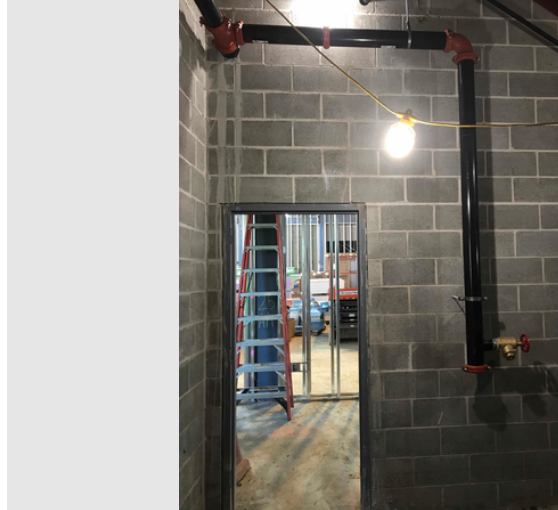
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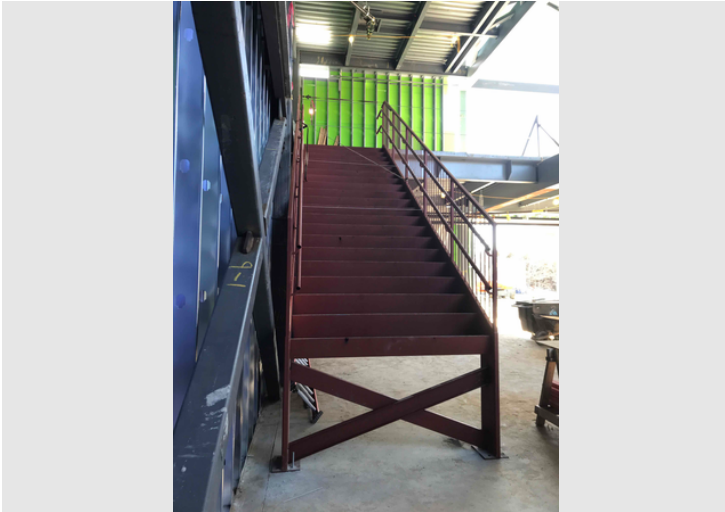
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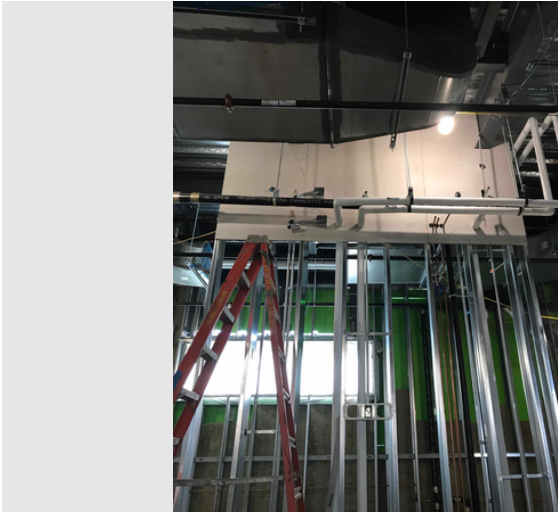
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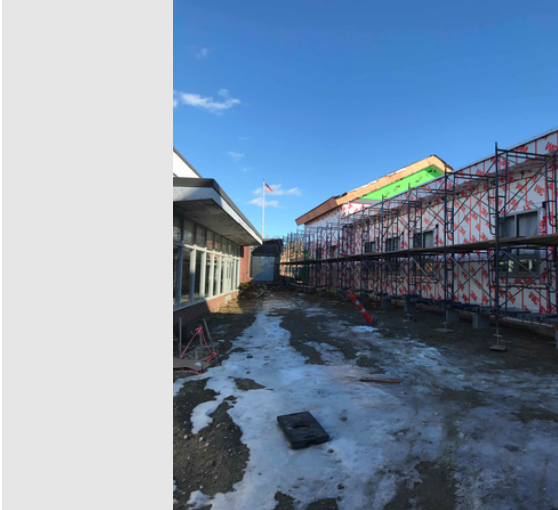
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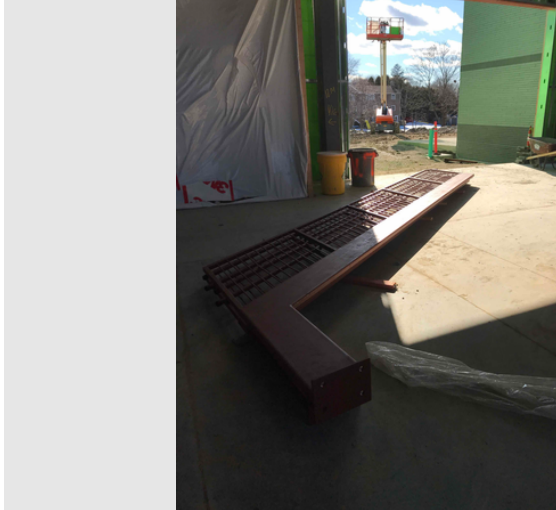
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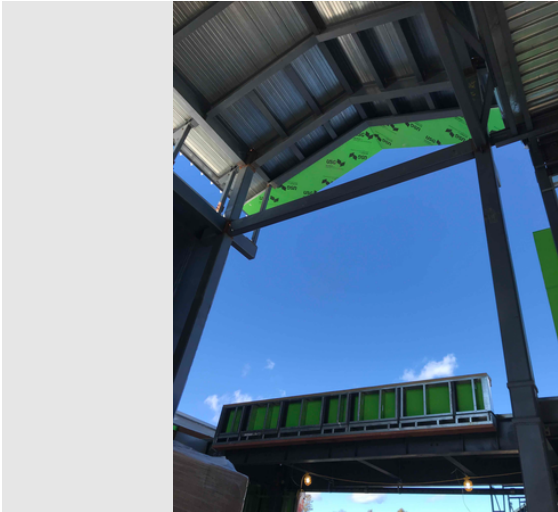
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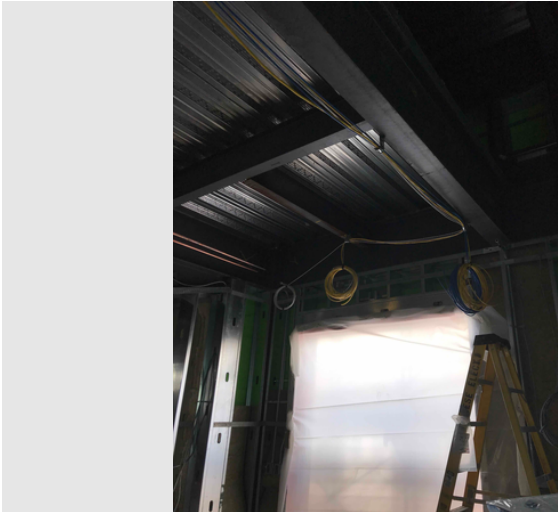
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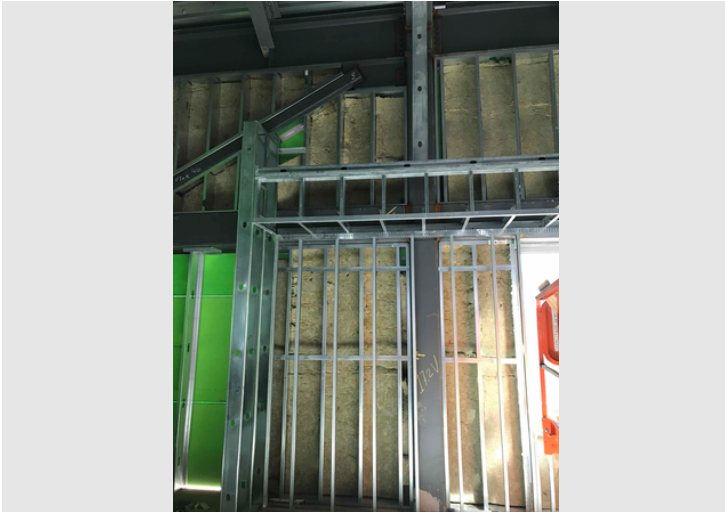
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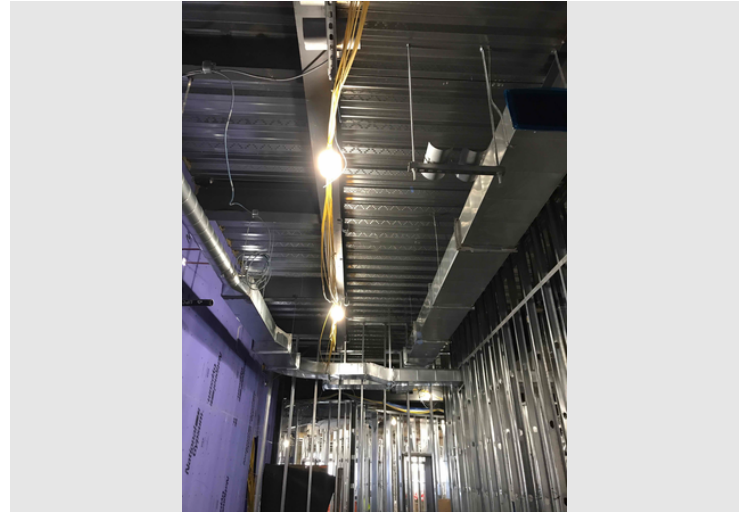
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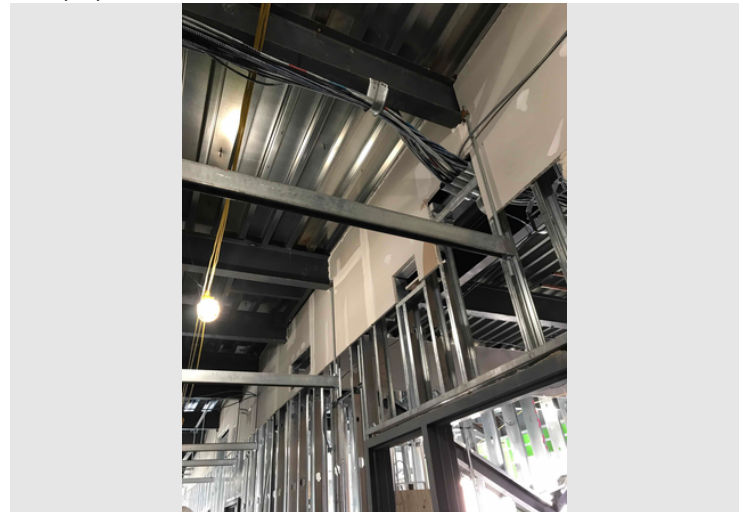
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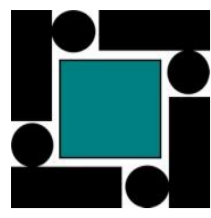
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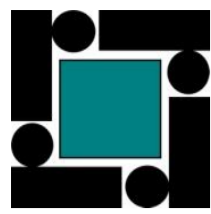
**Manchester Memorial Elementary School
Monthly Construction Report Summary – February 2021**

SECTION 3 – ATTACHMENTS



Manchester Memorial Elementary School

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						2/22	2/23	2/24	2/25	2/26	2/27	2/28	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21
Milestone/Activity Description	Responsibility	First Delivery	Initial Inspection	Start Date	End Date																												
UPCOMING MILESTONES / GENERAL																																	
Phase 1																																	
Manganaro																																	
Kiln Set-Up and Training	JDB	Not Required		TBD	TBD																												
Phase 2																																	
Annese Electric																																	
Heat Trace FP Lines (Pending RFI Response)	KN	Not Required		TBD	TBD																												
Rough B Building Branch Circuit Wiring	KN	Not Required		01/18/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Rough B Building Fire Alarm	KN	Not Required		01/18/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Build Out All Electrical Rooms	KN	Not Required		02/08/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Rough C Building Branch Circuit Wiring	KN	Not Required		02/08/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Rough C Building Fire Alarm	KN	Not Required		02/08/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Rough B Building TEL/DATA/SECURITY	KN	Not Required		02/08/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Rough C Building TEL/DATA/SECURITY	KN	Not Required		02/08/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
MEP Inspections and In-Wall Complete / Ready to Close Walls B Building	KN	Not Required		03/05/21	03/05/21												X																
MEP Inspections and In-Wall Complete / Ready to Close Walls C Building	KN	Not Required		03/19/21	03/19/21																										X		
E. Amanti & Sons - Plumbing																																	
Heat Trace FP Lines (Pending RFI Response)	KN	Not Required		TBD	TBD																												
Rough B Building Plumbing	KN	Not Required		01/04/21	02/26/21	X	X	X	X	X																							
Rough C Building Plumbing	KN	Not Required		01/18/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Plumbing Rough Inspection B Building	KN	Not Required		02/24/21	02/24/21			X																									
Plumbing Rough Inspection C Building	KN	Not Required		03/10/21	03/10/21																	X											
Pipe Insulation B Building	KN	Not Required		02/09/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Pipe Insulation C Building	KN	Not Required		02/19/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
MEP In-Wall Complete / Ready to Close Walls B Building	KN	Not Required		03/05/21	03/05/21												X																
MEP In-Wall Complete / Ready to Close Walls C Building	KN	Not Required		03/19/21	03/19/21																										X		
E. Amanti & Sons - HVAC																																	
Install Ductwork B Building (Gymnasium)	KN	Not Required		01/04/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Install Ductwork B (Kitchen/Caf)	KN	Not Required		01/21/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Install Ductwork C Building (Media Center /Toilet Rooms/Custodial)	KN	Not Required		02/22/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Install Ductwork C Building (Admin/Pre-K)	KN	Not Required		02/22/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
Installation of Rough Heating B	KN	Not Required		01/04/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Installation of Rough Heating C	KN	Not Required		01/18/21	03/19/21	X	X	X	X	X			X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
HVAC Rough Inspection B Building	KN	Not Required		02/19/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
HVAC Rough Inspection C Building	KN	Not Required		03/05/21	03/19/21												X			X	X	X	X			X	X	X	X	X			
MEP In-Wall Complete / Ready to Close Walls B Building	KN	Not Required		03/05/21	03/05/21												X																
MEP In-Wall Complete / Ready to Close Walls C Building	KN	Not Required		03/19/21	03/19/21																										X		
United Civil																																	
Connect Grease Trap (Pending RFI Response)	JDB	Not Required		TBD	TBD																												
Cogswell Sprinklers																																	
Activate Stair 3 Riser (Pending RFI Response)	KN	Not Required		TBD	TBD																												
Sprinkler Pipe Main B Building	KN	Not Required		02/18/21	03/05/21	X	X	X	X	X			X	X	X	X	X																
Sprinkler Pipe Main C Building	KN	Not Required		03/01/21	03/19/21								X	X	X	X	X			X	X	X	X	X			X	X	X	X	X		
North Shore Steel																																	
Roof Access Ladder Brackets	BA	Completed		02/25/21	02/26/21				X	X																							
CW Lintel Welding	JDB	Not Required		02/25/21	03/05/21				X	X			X	X	X	X	X																
Furnish Missing Lintels	JDB	Not Required		02/25/21	02/26/21				X	X																							
CW-17 Change Order Work	JDB	Not Required		02/25/21	03/05/21				X	X			X	X	X	X	X																
Hub Wall Change Order Work	JDB	Not Required		02/25/21	03/05/21				X	X			X	X	X	X	X																
Stair #2 (Hub)	AC	Not Required		02/26/21	03/05/21					X			X	X	X	X	X																
Alternating Tread Stair / Ladders	BA	Not Required		03/22/21	03/26/21																												
Manganaro																																	



Manchester Memorial Elementary School

						MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN
						2/22	2/23	2/24	2/25	2/26	2/27	2/28	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21
Milestone/Activity Description		Responsibility	First Delivery	Initial Inspection	Start Date	End Date																											
In-Wall Blocking C Building		BA	Not Required		02/22/21	03/19/21																											
Ready to Close Walls B Building (in-wall inspections complete)		BA	Not Required		03/08/21	TBD														X	X	X	X	X			X	X	X	X	X		
Ready to Close Walls C Building (in-wall inspections complete)		BA	Not Required		03/22/21	TBD																											
The Waterproofing Co																																	
Installation AVB C Building		JDB	Scheduled		01/18/21	03/05/21		X	X	X	X	X		X	X	X	X	X															
Installation AVB B Building		JDB	Scheduled		01/04/21	03/12/21		X	X	X	X	X		X	X	X	X	X		X	X	X	X	X									
Installation AVB Hub		JDB	Scheduled		TBD	TBD																											
Marmelo Brothers Inc.																																	
CMU Backup Walls - Hub (PENDING RFI RESPONSE)		JDB	Not Required		12/09/20	TBD		X	X	X	X	X		X	X	X	X	X		X	X	X	X	X			X	X	X	X	X		
Masonry Veneer - Building C		JDB	Not Required		02/22/21	04/30/21		X	X	X	X	X		X	X	X	X	X		X	X	X	X	X			X	X	X	X	X		
Masonry Veneer - Building B		JDB	Not Required		TBD	04/30/21																											
Set Pre-Cast Stone at CWs		JDB	Not Required		TBD	TBD																											
CMU Backup B Building (At Media Center South Wall)		JDB	Not Required		TBD	TBD																											
Stair #3 Wall Patching		JDB	Not Required		TBD	TBD																											
Stanley Roofing																																	
Install Hub Roof		TP	Scheduled		TBD	TBD																											
Shingle Pre-K & Hub		TP	Scheduled		TBD	TBD																											
Install Roof Gym Edge Detail		TP	Completed		TBD	TBD																											
Media Center Roof Detailing		TP	Scheduled		TBD	TBD																											
Café, Kitchen Roof Detailing		TP	Scheduled		TBD	TBD																											
Custodian & Gym Corridor Roof Detailing		TP	Scheduled		TBD	TBD																											
A&A Windows																																	
Installation CW C Building		JDB	Not Required		02/22/21	03/05/21		X	X	X	X	X		X	X	X	X	X															
Installation CW B Building		JDB	Not Required		03/08/21	03/19/21														X	X	X	X	X			X	X	X	X	X		
SOEP																																	
Exterior Spray Foam Insulation (CW-17 and Roll-Up Door)		JDB	Not Required		03/10/21	03/10/21																X											
Acoustical Spray Insulation		JDB	Not Required		TBD	TBD																											
Trimark																																	
Install Leveling Sand		JDB	Not Required		03/08/21	03/10/21														X	X	X	X										
Install Cooler / Freezer / Condensing Units		JDB	Not Required		03/11/21	TBD																	X	X			X	X	X	X	X		
Install Hood		JDB	Not Required		03/18/21	TBD																									X	X	
Install UDS		JDB	Not Required		03/26/21	TBD																											
WTR																																	
Snow Removal		JDB	Not Required		Ongoing	Ongoing																											
C Building Weather Tight and Heated		JDB	Not Required		Complete	Complete																										</	

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2021					2022				2023
								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Manchester Memorial Elementary School		998	225		08/Feb/18 A	20/Jan/22										
Design and Preconstruction		611	0		08/Feb/18 A	07/Jul/20 A										
Submittal Packages		337	0		02/Apr/19 A	02/Jul/20 A										
Phase 1 - New Classroom Wing Area A		397	0		01/Mar/19 A	01/Mar/21										
Phase 2 - New Building Areas B&C		548	112		10/Jun/19 A	06/Aug/21										
Phase 2 Submittals		543	108		10/Jun/19 A	02/Aug/21										
042613 - Phase 2 CMU (Stair & Elevator Shaft)		135	0		03/Sep/19 A	21/Sep/20 A										
SM04 1090	Prepare and Submit Package CMU	20	0	100%	03/Sep/19 A	30/Sep/19 A										
SM04 1100	Review and Approve Package CMU	20	0	100%	30/Sep/19 A	31/Jan/20 A										
SM04 1110	Fabricate and Deliver CMU and Reinforcement	30	0	100%	31/Jan/20 A	21/Sep/20 A	Fabricate and Deliver CMU and Reinforcement									
051200 - Phase 2 (Area B&C) Anchor Bolts		298	0		28/Oct/19 A	10/Aug/20 A										
SM 5 1420	Prepare and Submit Package Anchor Bolts	9	0	100%	28/Oct/19 A	31/Mar/20 A	Anchor Bolts									
SM 5 1430	Review and Approve Package Anchor Bolts	15	0	100%	31/Mar/20 A	20/Apr/20 A	Review and Approve Package Anchor Bolts									
SM 5 1440	Fabricate and Deliver Structural Anchor Bolts	78	0	100%	21/Apr/20 A	10/Aug/20 A	Fabricate and Deliver Structural Anchor Bolts									
033000 Phase 2 - Cast-In-Place Concrete		45	0		01/Jan/20 A	30/Jul/20 A										
SM 3 1030	Prepare and Submit Concrete Package	15	0	100%	01/Jan/20 A	09/Jan/20 A										
SM 3 1040	Review and Approve Concrete Package	15	0	100%	10/Jan/20 A	31/Jan/20 A										
SM 3 1050	Fabricate & Deliver Concrete Phase 2	15	0	100%	31/Jan/20 A	30/Jul/20 A	Fabricate & Deliver Concrete Phase 2									
051200 - Phase 2 (Area B&C) Structural Steel Framing		98	0		10/Jun/19 A	12/Oct/20 A										
SM 5 1450	Prepare and Submit Package Structural Steel	30	0	100%	10/Jun/19 A	01/Aug/19 A										
SM 5 1460	Review and Approve Package Structural Steel	24	0	100%	01/Aug/19 A	30/Sep/19 A										
SM 5 1470	Fabricate and Deliver Structural Steel Framing	35	0	100%	09/Sep/19 A	12/Oct/20 A	Fabricate and Deliver Structural Steel Framing									
053100 - Phase 2 (Area B&C) Steel Decking		110	0		13/Jun/19 A	12/Oct/20 A										
SM 5 1480	Prepare and Submit Package Steel Decking	20	0	100%	13/Jun/19 A	09/Aug/19 A										
SM 5 1490	Review and Approve Package Steel Decking	20	0	100%	12/Aug/19 A	09/Sep/19 A										
SM 5 1500	Fabricate and Deliver Steel Decking	49	0	100%	10/Sep/19 A	12/Oct/20 A	Fabricate and Deliver Steel Decking									
055000 - Phase 2 (Area B&C) Metal Fabrications		265	5		22/Oct/19 A	05/Mar/21										
SM 5 1510	Prepare and Submit Package Metal Fabs	20	0	100%	22/Oct/19 A	28/Jul/20 A	Prepare and Submit Package Metal Fabs									
SM 5 1520	Review and Approve Package Metal Fabs	20	0	100%	29/Jul/20 A	30/Sep/20 A	Review and Approve Package Metal Fabs									
SM 5 1530	Fabricate and Deliver Metal Fabrications	25	5	75%	30/Sep/20 A	05/Mar/21	Fabricate and Deliver Metal Fabrications									
055113 - Phase 2 Metal Pan Stairs		244	0		14/Oct/19 A	07/Oct/20 A										
SM 5 1370	Prepare and Submit Package Metal Stairs & Railings	20	0	100%	14/Oct/19 A	14/Jul/20 A	Prepare and Submit Package Metal Stairs & Railings									
SM 5 1400	Field Measure Floor Heights	3	0	100%	30/Jun/20 A	02/Jul/20 A	Measure Floor Heights									
SM 5 1410	Fabricate Field Measured Items and Deliver Metal Stairs & Railing	10	0	100%	06/Jul/20 A	07/Oct/20 A	Fabricate Field Measured Items and Deliver Metal Stairs & Railings									
SM 5 1380	Review and Approve Package Metal Stairs & Railings	25	0	100%	31/Jul/20 A	04/Sep/20 A	Review and Approve Package Metal Stairs & Railings									
SM 5 1390	Fabricate Stock Sized Items and Deliver	15	0	100%	08/Sep/20 A	06/Oct/20 A	Fabricate Stock Sized Items and Deliver									
061533 - Wood Patio Decking		209	64		31/Jul/20 A	28/May/21										
SM 6 1220	Prepare and Submit Package Wood Patio Decking	43	0	100%	31/Jul/20 A	30/Nov/20 A	Prepare and Submit Package Wood Patio Decking									
SM 6 1230	Review and Approve Package Wood Patio Decking	40	10	75%	30/Nov/20 A	12/Mar/21	Review and Approve Package Wood Patio Decking									
SM 6 1240	Fabricate and Deliver Wood Patio Decking	54	54	0%	15/Mar/21	28/May/21	Fabricate and Deliver Wood Patio Decking									
061850 - Glue Laminated Timber Beams Phase 2		70	64		30/Nov/20 A	28/May/21										
SM 6 1030	Prepare and Submit Package Glue Laminated Timber Beams	15	0	100%	30/Nov/20 A	18/Dec/20 A	Prepare and Submit Package Glue Laminated Timber Beams									
SM 6 1100	Review and Approve Package Glue Laminated Timber Beams	20	0	100%	21/Dec/20 A	26/Jan/21 A	Review and Approve Package Glue Laminated Timber Beams									
SM 6 1120	Fabricate and Deliver Glue Laminated Timber Beams	30	64	0%	27/Jan/21 A	28/May/21	Fabricate and Deliver Glue Laminated Timber Beams									
064023 - Phase 2 Interior Woodwork		347	44		09/Oct/19 A	30/Apr/21										
SM 6 1280	Prepare and Submit Package Arch Woodwork	15	0	100%	09/Oct/19 A	20/Aug/20 A	Prepare and Submit Package Arch Woodwork									
SM 6 1290	Review and Approve Package Arch Woodwork	15	0	100%	21/Aug/20 A	10/Sep/20 A	Review and Approve Package Arch Woodwork									
SM 6 1340	Release Materials for Delivery to Shop	20	0	100%	11/Sep/20 A	07/Jan/21 A	Release Materials for Delivery to Shop									
SM 6 1310	Field Measure 1st Floor Arch Woodwork	3	0	100%	08/Jan/21 A	12/Jan/21 A	Field Measure 1st Floor Arch Woodwork									
SM 6 1330	Fabricate and Deliver Arch Woodwork 1st Floor	20	44	0%	13/Jan/21 A	30/Apr/21	Fabricate and Deliver Arch Woodwork 1st Floor									
SM 6 1300	Field Measure 2nd Floor Arch Woodwork	3	0	100%	20/Jan/21 A	22/Jan/21 A	Field Measure 2nd Floor Arch Woodwork									
SM 6 1320	Fabricate and Deliver Arch Woodwork 2nd Floor	20	44	0%	25/Jan/21 A	30/Apr/21	Fabricate and Deliver Arch Woodwork 2nd Floor									

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Actual Work

Remaining Work

Remaining Level of Effort
- Critical Remaining Work

Actual Milestone

Milestone

Critical Milestone

Manchester Memorial Elementary School

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W.T. Rich Company, Inc.

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2021					2022				2023		
								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	
066400 - Plastic Paneling		149	40		31/Aug/20 A	26/Apr/21												
SM 6 1250	Prepare and Submit Package FRP Paneling	20	0	100%	31/Aug/20 A	28/Sep/20 A	Prepare and Submit Package FRP Paneling											
SM 6 1260	Review and Approve Package FRP Paneling	20	0	100%	29/Sep/20 A	23/Oct/20 A	Review and Approve Package FRP Paneling											
SM 6 1270	Fabricate and Deliver FRP Paneling Phase 2	110	40	25%	26/Oct/20 A	26/Apr/21	Fabricate and Deliver FRP Paneling Phase 2											
074213- Formed PVC Roof Screens		75	0		17/Mar/20 A	31/Jul/20 A												
SM 7 1100	Prepare and Submit Package PVC Roof Screens	10	0	100%	17/Mar/20 A	30/Mar/20 A	PVC Roof Screens											
SM 7 1310	Review and Approve Package PVC Roof Screens	15	0	100%	31/Mar/20 A	20/Apr/20 A	Package PVC Roof Screens											
SM 7 1490	Fabricate and Deliver PVC Roof Screens Phase 2	50	0	100%	21/Apr/20 A	31/Jul/20 A	Fabricate and Deliver PVC Roof Screens Phase 2											
079500 - Expansion Control		83	0		31/Jul/20 A	25/Nov/20 A												
SM 7 1710	Prepare and Submit Package Expansion Control	10	0	100%	31/Jul/20 A	03/Nov/20 A	Prepare and Submit Package Expansion Control											
SM 7 1720	Review and Approve Package Expansion Control	15	0	100%	04/Nov/20 A	24/Nov/20 A	Review and Approve Package Expansion Control											
SM 7 1730	Fabricate and Deliver Expansion Control Phase 2	1	0	100%	25/Nov/20 A	25/Nov/20 A	Fabricate and Deliver Expansion Control Phase 2											
083323 - Coiling Doors		191	40		31/Jul/20 A	26/Apr/21												
SM8 1000	Prepare and Submit Package Overhead Coiling Doors	20	0	100%	31/Jul/20 A	21/Sep/20 A	Prepare and Submit Package Overhead Coiling Doors											
SM8 1010	Review and Approve Package Overhead Coiling Doors	15	0	100%	22/Sep/20 A	13/Oct/20 A	Review and Approve Package Overhead Coiling Doors											
SM8 1020	Fabricate and Deliver Coiling Doors Phase 2	139	40	25%	14/Oct/20 A	26/Apr/21	Fabricate and Deliver Coiling Doors Phase 2											
084113 Phase 2 Storefront Windows		114	0		03/Sep/19 A	22/Jan/21 A												
SM 8 1390	Prepare and Submit Package Storefront Windows	25	0	100%	03/Sep/19 A	18/Sep/19 A												
SM 8 1400	Review and Approve Package Storefront Windows	25	0	100%	19/Sep/19 A	02/Oct/19 A												
SM 8 1410	Fabricate and Deliver Storefront Windows Frames	80	0	100%	21/Oct/19 A	22/Jan/21 A	Fabricate and Deliver Storefront Windows Frames											
084413 Phase 2 Glazed Aluminum Curtain Walls		379	10		15/Aug/19 A	12/Mar/21												
SM 8 1420	Prepare and Submit Aluminum Curtain Wall Package	25	0	100%	15/Aug/19 A	25/Sep/19 A												
SM 8 1430	Review and Approve Curtain Wall Package	20	0	100%	08/Oct/19 A	07/Jan/20 A												
SM 8 1440	Fabricate and Deliver Curtain Wall	291	10	50%	08/Jan/20 A	12/Mar/21	Fabricate and Deliver Curtain Wall											
084113 Phase 2 Interior Storefront		145	0		31/Jul/20 A	15/Jan/21 A												
SM 8 1360	Prepare and Submit Package Interior Storefronts	20	0	100%	31/Jul/20 A	27/Aug/20 A	Prepare and Submit Package Interior Storefronts											
SM 8 1370	Review and Approve Package Interior Storefronts	25	0	100%	28/Aug/20 A	18/Dec/20 A	Review and Approve Package Interior Storefronts											
SM 8 1380	Fabricate and Deliver Interior Storefront Frames Phase 2	47	0	100%	21/Dec/20 A	15/Jan/21 A	Fabricate and Deliver Interior Storefront Frames Phase 2											
088113 Decorative Glass Glazing		131	41		22/Oct/19 A	27/Apr/21												
SM8 1060	Prepare and Submit Package Interior Glazing	25	0	100%	22/Oct/19 A	06/Feb/20 A	Glazing											
SM8 1070	Review and Approve Package Interior Glazing	15	0	100%	03/Feb/20 A	24/Feb/20 A	Glazing											
SM8 1080	Fabricate and Deliver Decorative Glazing	45	41	8.89%	25/Feb/20 A	27/Apr/21	Fabricate and Deliver Decorative Glazing											
088700 Window Film		121	44		22/Oct/19 A	30/Apr/21												
SM 8 1050	Prepare and Submit Package Exterior Glazing	25	0	100%	22/Oct/19 A	05/Dec/19 A												
SM 8 1150	Review and Approve Package Exterior Glazing	25	0	100%	06/Dec/19 A	07/Feb/20 A	Glazing											
SM 8 1260	Fabricate and Deliver Window Film	45	44	2.22%	10/Feb/20 A	30/Apr/21	Fabricate and Deliver Window Film											
096466 Wood Athletic Flooring		320	44		31/Dec/19 A	30/Apr/21												
SM9 1060	Prepare and Submit Wood Athletic Floor Package	20	0	100%	31/Dec/19 A	28/Jan/20 A	Package											
SM9 1070	Review and Approve Wood Athletic Floor Package	25	0	100%	28/Jan/20 A	20/Oct/20 A	Review and Approve Wood Athletic Floor Package											
SM9 1080	Fabricate and Deliver Wood Athletic Floor Phase 2	115	44	61.74%	21/Oct/20 A	30/Apr/21	Fabricate and Deliver Wood Athletic Floor Phase 2											
096566 Resilient Athletic Flooring		362	44		22/Oct/19 A	30/Apr/21												
SM9 1120	Prepare and Submit Resilient Athletic Floor Package	25	0	100%	22/Oct/19 A	20/Oct/20 A	Prepare and Submit Resilient Athletic Floor Package											
SM9 1130	Review and Approve Resilient Athletic Package	25	0	100%	21/Oct/20 A	29/Oct/20 A	Review and Approve Resilient Athletic Package											
SM9 1140	Fabricate and Deliver Resilient Athletic Phase 2	119	44	63.03%	30/Oct/20 A	30/Apr/21	Fabricate and Deliver Resilient Athletic Phase 2											
097200 Wall Coverings		313	64		19/Feb/20 A	28/May/21												
SM 9 1450	Prepare and Submit Package Wall Coverings	1	0	100%	19/Feb/20 A	19/Feb/20 A	Coverings											
SM 9 1460	Review and Approve Package Wall Coverings	15	0	100%	20/Feb/20 A	31/Dec/20 A	Review and Approve Package Wall Coverings											
SM 9 1470	Fabricate and Deliver Wall Coverings Phase 2	93	64	31.18%	31/Dec/20 A	28/May/21	Fabricate and Deliver Wall Coverings Phase 2											
098433 Sound Absorbing Wall Units		117	14		30/Sep/20 A	18/Mar/21												
SM9 1090	Prepare and Submit Package Sound Absorbing Panels	15	0	100%	30/Sep/20 A	20/Oct/20 A	Prepare and Submit Package Sound Absorbing Panels											
SM9 1100	Review and Approve Package Sound Absorbing Panels	15	0	100%	21/Oct/20 A	12/Jan/21 A	Review and Approve Package Sound Absorbing Panels											
SM9 1110	Fabricate and Deliver Sound Absorbing Panels Phase 2	47	14	69.89%	12/Jan/21 A	18/Mar/21	Fabricate and Deliver Sound Absorbing Panels Phase 2											
098436 Sound Absorbing Ceiling Units		117	14		30/Sep/20 A	18/Mar/21												

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Milestone

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Manchester Memorial Elementary School

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FEBRUARY SCHEDULE

CPM SCHEDULE

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									2021				2022			
									Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
SM9 1150	Prepare and Submit Package Sound Absorbing Panels	15	0	100%	30/Sep/20 A	20/Oct/20 A										
SM9 1160	Review and Approve Package Sound Absorbing Panels	15	0	100%	21/Oct/20 A	12/Jan/21 A										
SM9 1170	Fabricate and Deliver Sound Absorbing Panels Phase 2	47	14	69.89%	12/Jan/21 A	18/Mar/21										
101453 Traffic Signage		81	108		30/Nov/20 A	02/Aug/21										
SM10 1000	Prepare and Submit Package Traffic Signage	10	0	100%	30/Nov/20 A	11/Dec/20 A										
SM10 1010	Review and Approve Package Traffic Signage	10	0	100%	14/Dec/20 A	13/Jan/21 A										
SM10 1020	Fabricate and Deliver Traffic Signage Phase 3	50	108	0%	14/Jan/21 A	02/Aug/21										
102123 Cubicles		71	44		31/Dec/19 A	30/Apr/21										
SM10 1030	Prepare and Submit Package Cubicle Curtains	25	0	100%	31/Dec/19 A	05/Feb/20 A										
SM10 1040	Review and Approve Package Cubicle Curtains	15	0	100%	06/Feb/20 A	27/Feb/20 A										
SM10 1050	Fabricate and Deliver Cubicle Curtains	20	44	0%	27/Feb/20 A	30/Apr/21										
102239 Folding Panel Partitions		304	30		31/Dec/19 A	09/Apr/21										
SM10 1090	Prepare and Submit Package Folding Panel Partitions	25	0	100%	31/Dec/19 A	05/Feb/20 A										
SM10 1100	Review and Approve Package Folding Panel Partitions	5	0	100%	03/Feb/20 A	07/Feb/20 A										
SM10 1110	Fabricate and Deliver Folding Panel Partitions	50	30	40%	31/Dec/20 A	09/Apr/21										
SM10 1120	Field Measure for Folding Panel Paritition Phase 2	0	0	100%	31/Dec/20 A	31/Dec/20 A										
105113 Lockers		101	40		31/Dec/19 A	26/Apr/21										
SM 10 170	Prepare and Submit Package Lockers	15	0	100%	31/Dec/19 A	05/Feb/20 A										
SM 10 180	Review and Approve Package Lockers	15	0	100%	06/Feb/20 A	27/Feb/20 A										
SM 10 260	Fabricate and Deliver Metal Lockers Phase 2	60	40	33.33%	28/Feb/20 A	26/Apr/21										
114000 - Food Service Equipment		267	40		02/Apr/20 A	26/Apr/21										
SM11 1000	Prepare and Submit Package Food Service Equipment	25	0	100%	02/Apr/20 A	03/Apr/20 A										
SM11 1010	Review and Approve Package Food Service Equipment	25	0	100%	06/Apr/20 A	12/Jun/20 A										
SM11 1020	Fabricate and Deliver Food Service Equipment Phase 2	220	40	81.82%	15/Jun/20 A	26/Apr/21										
115213 Projection Screens		318	44		31/Dec/19 A	30/Apr/21										
SM 11 100	Prepare and Submit Package Proj Screens	25	0	100%	31/Dec/19 A	02/Oct/20 A										
SM 11 110	Review and Approve Package Proj Screens	25	0	100%	05/Oct/20 A	04/Dec/20 A										
SM 11 120	Fabricate and Deliver Projection Screens Phase 2	81	44	45.68%	07/Dec/20 A	30/Apr/21										
115700 - Misc Equipment		147	44		31/Dec/19 A	30/Apr/21										
SM11 1060	Prepare and Submit Package Misc Equipment	15	0	100%	31/Dec/19 A	04/Feb/20 A										
SM11 1070	Review and Approve Package Misc Equipment	16	0	100%	05/Feb/20 A	01/Jun/20 A										
SM11 1080	Fabricate and Deliver Misc Phase 2	40	44	0%	02/Jun/20 A	30/Apr/21										
116143 - Platform Curtains		86	44		30/Nov/20 A	30/Apr/21										
SM11 1090	Prepare and Submit Package Platform Curtains	0	0	100%	30/Nov/20 A	30/Nov/20 A										
SM11 1100	Review and Approve Package Platform Curtains	25	0	100%	30/Nov/20 A	14/Jan/21 A										
SM11 1110	Fabricate and Deliver Platform Curtains Phase 2	54	44	18.52%	15/Jan/21 A	30/Apr/21										
116310 - Scoring Equipment		70	44		30/Sep/20 A	30/Apr/21										
SM11 1120	Prepare and Submit Package Scoreboard Equipment	4	0	100%	30/Sep/20 A	05/Oct/20 A										
SM11 1130	Review and Approve Package Scoreboard Equipment	25	0	100%	06/Oct/20 A	07/Jan/21 A										
SM11 1140	Fabricate and Deliver Scoreboard Equipment - Phase 2	2	44	0%	08/Jan/21 A	30/Apr/21										
116623 - Gymnasium Equipment		128	44		30/Sep/20 A	30/Apr/21										
SM11 1150	Prepare and Submit Package Gym Equipment	4	0	100%	30/Sep/20 A	05/Oct/20 A										
SM11 1160	Review and Approve Package Gym Equipment	25	0	100%	06/Oct/20 A	07/Jan/21 A										
SM11 1170	Fabricate and Deliver Gym Equipment	60	44	26.67%	08/Jan/21 A	30/Apr/21										
116653 - Gymnasium Dividers		86	44		30/Nov/20 A	30/Apr/21										
SM11 1180	Prepare and Submit Package Gym Dividers	0	0	100%	30/Nov/20 A	30/Nov/20 A										
SM11 1190	Review and Approve Package Gym Dividers	25	0	100%	30/Nov/20 A	18/Dec/20 A										
SM11 1200	Fabricate and Deliver Gym Dividers	71	44	38.03%	21/Dec/20 A	30/Apr/21										
116813 - Play Equipment and Structures		153	107		30/Sep/20 A	30/Jul/21										
SM11 1210	Prepare and Submit Package Play Equipment and Structures	4	0	100%	30/Sep/20 A	05/Oct/20 A										
SM11 1220	Review and Approve Package Play Equipment and Structures	5	0	100%	06/Oct/20 A	12/Oct/20 A										
SM11 1230	Fabricate and Deliver Play Equipment and Structures	126	107	15.08%	13/Oct/20 A	30/Jul/21										
123260 - Musical Storage cabinets		129	44		30/Sep/20 A	30/Apr/21										

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Manchester Memorial Elementary School

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W.T. Rich Company, Inc.

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish										
							2021					2022				2023
							Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
SM 12 190	Prepare and Submit Package Musical Storage Cabinets	9	0	100%	30/Sep/20 A	12/Oct/20 A										
SM 12 200	Review and Approve Package Musical Storage Cabinets	30	0	100%	13/Oct/20 A	11/Dec/20 A										
SM 12 210	Fabricate and Deliver Window Musical Storage Cabinets	78	44	43.59%	14/Dec/20 A	30/Apr/21										
124816 Entrance Floor Grilles		68	0		31/Dec/19 A	31/Dec/20 A										
SM 12 310	Prepare and Submit Package Floor Mats	25	0	100%	31/Dec/19 A	30/Jan/20 A										
SM 12 320	Review and Approve Package Floor Mats	25	0	100%	30/Jan/20 A	07/Feb/20 A										
SM 12 330	Fabricate & Deliver Floor Grills	40	0	100%	10/Feb/20 A	31/Dec/20 A										
124813 Entrance Floor Mats & Frames		68	44		31/Dec/19 A	30/Apr/21										
SM 12 115	Prepare and Submit Package Floor Mats	25	0	100%	31/Dec/19 A	30/Jan/20 A										
SM 12 150	Review and Approve Package Floor Mats	25	0	100%	30/Jan/20 A	07/Feb/20 A										
SM 12 180	Fabricate & Deliver Floor Mats	40	44	0%	10/Feb/20 A	30/Apr/21										
126600 - Telescoping Bleachers		148	44		31/Aug/20 A	30/Apr/21										
SM 12 340	Prepare and Submit Package Telescoping Bleachers	20	0	100%	31/Aug/20 A	07/Jan/21 A										
SM 12 350	Review and Approve Package Telescoping Bleachers	20	0	100%	29/Sep/20 A	14/Jan/21 A										
SM 12 360	Fabricate and Deliver Telescoping Bleachers	54	44	18.52%	15/Jan/21 A	30/Apr/21										
129300 - Site Furnishings		85	45		31/Dec/20 A	03/May/21										
SM 12 370	Prepare and Submit Package Site Furnishings	20	10	50%	31/Dec/20 A	12/Mar/21										
SM 12 380	Review and Approve Package Site Furnishings	20	20	0%	15/Mar/21	09/Apr/21										
SM 12 390	Fabricate and Deliver Window Site Furnishings	15	15	0%	12/Apr/21	03/May/21										
Air Cooled Chiller		272	0		22/Oct/19 A	27/Oct/20 A										
SM23 1210	Prepare and Submit Package - Air Cooled Chiller	20	0	100%	22/Oct/19 A	27/Nov/19 A										
SM23 1220	Review and Approve Package - Air Cooled Chiller	20	0	100%	31/Dec/19 A	28/Jan/20 A										
SM23 1230	Fabricate and Deliver HVAC Air Cooled Chiller	204	0	100%	29/Jan/20 A	27/Oct/20 A										
Induction Terminal Units (Active Chilled Beam)		263	24		22/Oct/19 A	01/Apr/21										
SM 23 700	Prepare and Submit Package - Induction Terminal Units	10	0	100%	22/Oct/19 A	08/Nov/19 A										
SM 23 710	Review and Approve Package - Induction Terminal Units	10	0	100%	31/Dec/19 A	14/Jan/20 A										
SM 23 720	Fabricate and Deliver HVAC Induction Terminal Units	205	24	88.29%	15/Jan/20 A	01/Apr/21										
Bi-directional Antenna System		68	44		22/Oct/19 A	30/Apr/21										
SM26 1150	Prepare & Submit Package - Antenna System	15	0	100%	22/Oct/19 A	20/Nov/19 A										
SM26 1160	Review & Approve Package - Antenna System	15	0	100%	21/Nov/19 A	07/Jan/20 A										
SM26 1170	Fabricate & Deliver Antenna System	15	44	0%	08/Jan/20 A	30/Apr/21										
Lightning Protection		118	44		22/Oct/19 A	30/Apr/21										
SM26 1210	Prepare & Submit Package - Lightning Protection	15	0	100%	22/Oct/19 A	20/Nov/19 A										
SM26 1220	Review & Approve Package - Lightning Protection	15	0	100%	21/Nov/19 A	12/Dec/19 A										
SM26 1230	Fabricate & Deliver Lightning Protection	70	44	37.14%	31/Dec/19 A	30/Apr/21										
Division 32 - Exterior Improvements		359	107		02/Mar/20 A	30/Jul/21										
321216 Asphalt Paving		75	44		30/Nov/20 A	30/Apr/21										
SM 32 100	Prepare and Submit Package Bases, Ballasts, Paving	0	0	100%	30/Nov/20 A	30/Nov/20 A										
SM 32 110	Review and Approve Package Bases, Ballasts, Paving	15	0	100%	30/Nov/20 A	18/Dec/20 A										
SM 32 320	Fabricate and Deliver Bases, Ballasts, Paving	20	44	0%	21/Dec/20 A	30/Apr/21										
321316 Concrete Paving		95	33		30/Nov/20 A	14/Apr/21										
SM 32 100	Prepare and Submit Package - Concrete Paving	30	0	100%	30/Nov/20 A	14/Dec/20 A										
SM 32 200	Review and Approve Package - Concrete Paving	25	13	50%	14/Dec/20 A	17/Mar/21										
SM 32 270	Fabricate & Deliver Concrete Paving	20	20	0%	17/Mar/21	14/Apr/21										
321500 Stone Dust Surfacing		10	54		30/Nov/20 A	14/May/21										
SM 32 330	Prepare and Submit Package - Stone Dust Surfacing	0	0	100%	30/Nov/20 A	30/Nov/20 A										
SM 32 340	Review and Approve Package - Stone Dust Surfacing	5	0	100%	30/Nov/20 A	04/Dec/20 A										
SM 32 350	Fabricate & Deliver Stone Dust Surfacing	5	54	0%	07/Dec/20 A	14/May/21										
321613.43 Granite Curbs		153	44		02/Mar/20 A	30/Apr/21										
SM 32 540	Prepare and Submit Package - Granite Curbs	10	0	100%	02/Mar/20 A	13/Mar/20 A										
SM 32 550	Review and Approve Package - Granite Curbs	15	0	100%	16/Mar/20 A	21/Sep/20 A										
SM 32 560	Fabricate & Deliver Granite Curbs	10	44	0%	22/Sep/20 A	30/Apr/21										
321713 Pavement Marking		25	54		30/Nov/20 A	14/May/21										

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Milestone

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Manchester Memorial Elementary School

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										2021				2022				2023
										Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	SM 32 450	Prepare and Submit Package - Pavement Markings	0	0	100%	30/Nov/20 A	30/Nov/20 A											
	SM 32 460	Review and Approve Package - Pavement Markings	15	0	100%	30/Nov/20 A	18/Dec/20 A											
	SM 32 470	Fabricate & Deliver Pavement Markings	10	54	0%	21/Dec/20 A	14/May/21											
	321723.13 Painted Pavement Markings		169	107		30/Nov/20 A	30/Jul/21											
	SM 32 390	Prepare and Submit Package - Painted Pavement Markings	0	0	100%	30/Nov/20 A	30/Nov/20 A											
	SM 32 400	Review and Approve Package - Painted Pavement Markings	15	0	100%	30/Nov/20 A	18/Dec/20 A											
	SM 32 410	Fabricate & Deliver Painted Pavement Markings	107	107	0%	01/Mar/21	30/Jul/21											
	321726 Tactile Warning Surfacing		25	86		30/Nov/20 A	30/Jun/21											
	SM 32 360	Prepare and Submit Package - Tactile Warning Surfacing	0	0	100%	30/Nov/20 A	30/Nov/20 A											
	SM 32 370	Review and Approve Package - Tactile Warning Surfacing	15	0	100%	30/Nov/20 A	18/Dec/20 A											
	SM 32 380	Fabricate & Deliver Tactile Warning Surfacing	10	86	0%	21/Dec/20 A	30/Jun/21											
	321816 Playground Protective Surfacing		35	0		01/Feb/21 A	26/Feb/21 A											
	SM 232130	Prepare and Submit Package Playground Protective Surfacing	0	0	100%	01/Feb/21 A	05/Feb/21 A											
	SM 232140	Review and Approve Package Playground Protective Surfacing	35	0	100%	08/Feb/21 A	26/Feb/21 A											
	321823 Court Surfacing		30	0		30/Nov/20 A	18/Dec/20 A											
	SM 232150	Prepare and Submit Package Court Surfacing	0	0	100%	30/Nov/20 A	30/Nov/20 A											
	SM 232160	Review and Approve Package Court Surfacing	30	0	100%	30/Nov/20 A	18/Dec/20 A											
	323100 Chain Link Fence & Gates		106	44		31/Aug/20 A	30/Apr/21											
	SM 32 110	Prepare and Submit Package Fence	20	0	100%	31/Aug/20 A	28/Sep/20 A											
	SM 32 210	Review and Approve Package Fence	15	0	100%	29/Sep/20 A	17/Dec/20 A											
	SM 32 290	Fabricate & Deliver Fencing	30	44	0%	18/Dec/20 A	30/Apr/21											
	323129 Wood Fences & Gates		90	44		30/Nov/20 A	30/Apr/21											
	SM 32 480	Prepare and Submit Package Fence	10	0	100%	30/Nov/20 A	11/Dec/20 A											
	SM 32 490	Review and Approve Package Fence	10	0	100%	14/Dec/20 A	30/Dec/20 A											
	SM 32 500	Fabricate & Deliver Fencing	65	44	32.31%	30/Dec/20 A	30/Apr/21											
	329200 Turfs & grasses		144	44		31/Aug/20 A	30/Apr/21											
	SM 232110	Prepare and Submit Package Turfs & Grasses	20	0	100%	31/Aug/20 A	28/Sep/20 A											
	SM 232120	Review and Approve Package Turfs & Grasses	125	44	64.8%	29/Sep/20 A	30/Apr/21											
	329300 Plants		31	31		01/Feb/21 A	12/Apr/21											
	SM 232170	Prepare and Submit Package Plants	20	0	100%	01/Feb/21 A	01/Mar/21											
	SM 232180	Review and Approve Package Plants	25	25	0%	01/Mar/21	02/Apr/21											
	SM 232190	Select and Deliver Plantings	6	6	0%	05/Apr/21	12/Apr/21											
	Demolition - Central & Southeast Wings		23	0		01/Jun/20 A	10/Jul/20 A											
	2DEM 230	Mobilize Phase 2 - End of School 2020/Central & SE Wings Vacated	0	0	100%	01/Jun/20 A												
	2DEM 240	Cut,Cap, Make-Safe/Selective Demolition	1	0	100%	01/Jun/20 A	01/Jun/20 A											
	2DEM 250	Set Up Containment	2	0	100%	01/Jun/20 A	02/Jun/20 A											
	2DEM 210	Conduct Abatement/Air Clearance/Break down Containment	5	0	100%	03/Jun/20 A	09/Jun/20 A											
	2DEM 220	Demolish and Remove Building & Foundation - Backfill. Rough Grade	15	0	100%	10/Jun/20 A	10/Jul/20 A											
	2DEM 260	Install temporary Structural Supports	2	0	100%	29/Jun/20 A	01/Jul/20 A											
	Area B Structure		214	90		31/Aug/20 A	07/Jul/21											
	Superstructure B		59	0		31/Aug/20 A	20/Nov/20 A											
	SSB120	Ready for Foundations	0	0	100%	31/Aug/20 A												
	SSB130	Excavate for Foundations	30	0	100%	31/Aug/20 A	21/Sep/20 A											
	SSB140	Form & Place Footings - Tie into Bldg South	10	0	100%	03/Sep/20 A	16/Sep/20 A											
	SSB160	Form & Place Foundation Walls, Piers, Pillasters A South	15	0	100%	15/Sep/20 A	21/Sep/20 A											
	SSB190	Form & Place Elevator Pit	5	0	100%	15/Sep/20 A	21/Sep/20 A											
	SSB150	Backfill Foundations	20	0	100%	15/Sep/20 A	30/Sep/20 A											
	SSB170	Form and Place Footings East & South	10	0	100%	17/Sep/20 A	25/Sep/20 A											
	SSB230	Foundations ready for CMU & Steel	0	0	100%	22/Sep/20 A												
	SSB200	Form & Place Foundation Walls, Piers, Pillasters E&S	18	0	100%	23/Sep/20 A	28/Sep/20 A											
	SSB180	Form and Place ISO Footings	13	0	100%	25/Sep/20 A	30/Sep/20 A											
	SSB240	Erect Structural Steel B	12	0	100%	06/Oct/20 A	21/Oct/20 A											
	SSB250	Install Steel Decking & Detailing B	10	0	100%	21/Oct/20 A	20/Nov/20 A											

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Manchester Memorial Elementary School

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CPM SCHEDULE

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									2021				2022			
									Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
	SSB260	Structural Steel Complete B	0	0	100%	20/Nov/20 A	◆ Structural Steel Complete B									
	Slabs B		116	0		11/Sep/20 A	Install Underslab MEPs & Inspect									
	SSB300	Install Underslab MEPs & Inspect	15	0	100%	11/Sep/20 A	Prep & Place Slab on Grade B									
	SSB310	Prep & Place Slab on Grade B	8	0	100%	20/Nov/20 A	Install Stairway #2									
	SSB320	Install Stairway #2	27	0	100%	20/Jan/21 A										
	Stairs		121	23		30/Sep/20 A										
	STA110	Install CMU Shaft Stair #3	10	0	100%	30/Sep/20 A	Erect Hub Stair #2									
	STA120	Install Metal Pan Stair #3	8	0	100%	09/Oct/20 A	Erect LGM Framing Stair #2									
	STA150	Erect Hub Stair #2	5	3	40%	26/Feb/21 A	Place Concrete & Cure Stair #2									
	STA160	Erect LGM Framing Stair #2	5	5	0%	04/Mar/21	Prep & Place Lightweight Slab Stair #2									
	STA130	Place Concrete & Cure Stair #2	5	5	0%	11/Mar/21	Install Handrails at Stairs									
	STA170	Prep & Place Lightweight Slab Stair #2	5	5	0%	11/Mar/21										
	STA140	Install Handrails at Stairs	10	10	0%	18/Mar/21										
	Roofing & Roof Mounted Items B		165	77		16/Nov/20 A										
	ROOB100	Roof Blocking/Roof Drains/Mechanical Curbs	10	0	100%	16/Nov/20 A	Roof Blocking/Roof Drains/Mechanical Curbs									
	ROOB110	Install Roofing System	25	0	100%	17/Nov/20 A	Install Roofing System									
	ROOB120	Install HVAC Roof Top Units	10	0	100%	04/Feb/21 A	Install HVAC Roof Top Units									
	ROOB130	Install Kitchen / Roof Exhaust Fans	10	10	0%	18/Mar/21	Install Kitchen / Roof Exhaust Fans									
	ROOB150	Install Edge Metal & Sheet Metal Flashing	10	10	0%	23/Jun/21	Install Edge Metal & Sheet Metal Flashing									
	ROOB160	Install Roof Screens	10	10	0%	23/Jun/21	Install Roof Screens									
	Envelope B		142	80		23/Nov/20 A										
	EXTB100	Install Exterior Framing & Sheathing	20	0	100%	23/Nov/20 A	Install Exterior Framing & Sheathing									
	EXTB110	Install Temporary Weather Protection (for rough in)	10	0	100%	30/Nov/20 A	Install Temporary Weather Protection (for rough in)									
	EXTB180	Weather delays/Steel Inspection B	10	0	100%	17/Dec/20 A	Weather delays/Steel Inspection B									
	EXTB120	Install Air Vapor Barrier	15	10	80%	04/Jan/21 A	Install Air Vapor Barrier									
	EXTB150	Install Storefronts	10	5	90%	18/Jan/21 A	Install Storefronts									
	EXTB130	Install Masonry Finishes	25	25	0%	05/Apr/21	Install Masonry Finishes									
	EXTB140	Install Windows, Curtainwalls	30	30	0%	13/Apr/21	Install Windows, Curtainwalls									
	EXTB160	Install Soffit Z Girts, Insulation	20	20	0%	11/May/21	Install Soffit Z Girts, Insulation									
	EXTB170	Install Soffit Panels	10	10	0%	09/Jun/21	Install Soffit Panels									
	Area C Structure		224	65		13/Jul/20 A										
	Superstructure C		94	0		13/Jul/20 A										
	SSC100	Grade Site for Ground Improvements	5	0	100%	13/Jul/20 A	Site for Ground Improvements									
	SSC110	Install Ground Improvements	10	0	100%	20/Jul/20 A	Fill Ground Improvements									
	SSC120	Ready for Foundations	0	0	100%	31/Jul/20 A	Ready for Foundations									
	SSC130	Excavate for Foundations	30	0	100%	03/Aug/20 A	Excavate for Foundations									
	SSC140	Form & Place Footings - Tie into A bldg North	10	0	100%	10/Aug/20 A	Form & Place Footings - Tie into A bldg North									
	SSC160	Backfill Foundations	30	0	100%	13/Aug/20 A	Backfill Foundations									
	SSC150	Form & Place Foundation Walls, Piers, Pillasters A North	15	0	100%	18/Aug/20 A	Form & Place Foundation Walls, Piers, Pillasters A North									
	SSC260	Form and Place Footings East & South	10	0	100%	24/Aug/20 A	Form and Place Footings East & South									
	SSC250	Form and Place ISO Footings	13	0	100%	25/Aug/20 A	Form and Place ISO Footings									
	SSC170	Form & Place Elevator Pit	5	0	100%	01/Sep/20 A	Form & Place Elevator Pit									
	SSC270	Form & Place Foundation Walls, Piers, Pillasters S&E	15	0	100%	01/Sep/20 A	Form & Place Foundation Walls, Piers, Pillasters S&E									
	SSC210	Foundations ready for CMU & Steel	0	0	100%	25/Sep/20 A	◆ Foundations ready for CMU & Steel									
	SSC230	Install CMU Stair Shaft #3	15	0	100%	28/Sep/20 A	Install CMU Stair Shaft #3									
	SSC200	Erect Structural Steel	10	0	100%	13/Oct/20 A	Erect Structural Steel									
	SSC220	Install Steel Decking & Detailing	10	0	100%	20/Oct/20 A	Install Steel Decking & Detailing									
	SSC240	Structural Steel Complete C	0	0	100%		◆ Structural Steel Complete C									
	Slabs C		59	0		27/Aug/20 A										
	SLC120	Install Underslab MEPs & Inspect	15	0	100%	27/Aug/20 A	Install Underslab MEPs & Inspect									
	SLC140	Install Stairway #3	30	0	100%	16/Nov/20 A	Install Stairway #3									
	SLC110	Prep & Place Slab on Deck C & Bridge	6	0	100%	24/Nov/20 A	Prep & Place Slab on Deck C & Bridge									
	SLC130	Prep & Place Slab on Grade	8	0	100%	01/Dec/20 A	Prep & Place Slab on Grade									

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								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Roofing & Roof Mounted Items C																	
ROOC100	Roof Blocking/Roof Drains/Mechanical Curbs	5	0	100%	23/Nov/20 A	24/Dec/20 A											
ROOC110	Install Roofing System	25	0	100%	24/Nov/20 A	29/Jan/21 A											
ROOC120	Install HVAC Roof Top Units	10	0	100%	04/Feb/21 A	18/Feb/21 A											
ROOC130	Install Roof Exhaust Fans	10	10	0%	18/Mar/21	31/Mar/21											
ROOC150	Install Edge Metal & Sheet Metal Flashing	10	10	0%	18/May/21	01/Jun/21											
ROOC160	Install Roof Screens	10	10	0%	18/May/21	01/Jun/21											
Envelope C																	
EXTC100	Install Exterior Framing & Sheathing	20	0	100%	30/Nov/20 A	15/Jan/21 A											
EXTC180	Weather delays/Steel Inspections C	10	0	100%	28/Dec/20 A	14/Jan/21 A											
EXTC110	Install Temporary Weather Protection (for rough in)	10	0	100%	31/Dec/20 A	15/Jan/21 A											
EXTC120	Install Air Vapor Barrier	20	4	80%	12/Jan/21 A	04/Mar/21											
EXTC150	Install Storefronts	20	2	90%	25/Jan/21 A	02/Mar/21											
EXTC130	Install Masonry Finishes	25	25	0%	22/Feb/21 A	02/Apr/21											
EXTC160	Install Windows, Curtainwalls	25	25	0%	05/Mar/21	08/Apr/21											
EXTC140	Install Soffit Z Girts, Insulation	20	20	0%	05/Apr/21	03/May/21											
EXTC170	Soffit Panels	10	10	0%	04/May/21	17/May/21											
Rough In		59	14		04/Jan/21 A	18/Mar/21											
Area B		59	5		04/Jan/21 A	05/Mar/21											
Gymnasium/Stage		44	5		04/Jan/21 A	05/Mar/21											
2RG 100	Start Rough In Gym/Stage	0	0	100%	04/Jan/21 A												
2RG 120	Frame Interior Partitions	10	0	100%	18/Jan/21 A	29/Jan/21 A											
2RG 150	Rough-in Fire Protection	10	0	100%	18/Jan/21 A	29/Jan/21 A											
2RG 110	Rough-in HVAC Ductwork & Piping	15	5	66.67%	25/Jan/21 A	05/Mar/21											
2RG 140	Rough-in Electrical Power, Lights	10	5	50%	25/Jan/21 A	05/Mar/21											
2RG 180	Rough-in Fire Alarm	10	5	50%	25/Jan/21 A	05/Mar/21											
2RG 190	Rough-in ATCs	10	5	50%	25/Jan/21 A	05/Mar/21											
2RG 200	Rough-in Tele/data	10	5	50%	25/Jan/21 A	05/Mar/21											
2RG 130	Rough-in Plumbing	10	1	90%	28/Jan/21 A	01/Mar/21											
2RG 135	Building Insulation	4	2	60%	25/Feb/21 A	02/Mar/21											
2RG 115	MECH Insulation & Firestopping	5	5	0%	01/Mar/21	05/Mar/21											
2RG 145	Inwall Inspection	4	4	0%	02/Mar/21	05/Mar/21											
2RG 105	MEP Inspections	3	3	0%	03/Mar/21	05/Mar/21											
2RG 125	MECH Insulation Inspection	2	2	0%	04/Mar/21	05/Mar/21											
2RG 170	Complete Rough-in Gym/Stage	0	0	0%		05/Mar/21											
Kitchen/Cafeteria		49	5		18/Jan/21 A	05/Mar/21											
2RK 100	Start Rough In Kitchen/Caf	0	0	100%	18/Jan/21 A												
2RK 110	Rough-in HVAC Ductwork & Piping	10	5	50%	18/Jan/21 A	05/Mar/21											
2RK 120	Frame Interior Partitions	7	0	100%	18/Jan/21 A	26/Jan/21 A											
2RK 130	Rough-in Plumbing	15	0	100%	20/Jan/21 A	01/Mar/21											
2RK 150	Rough-in Fire Protection	10	0	100%	20/Jan/21 A	01/Mar/21											
2RK 140	Rough-in Electrical Power & Lights	11	5	54.55%	27/Jan/21 A	05/Mar/21											
2RK 180	Rough-in Fire Alarm	10	5	50%	22/Feb/21 A	05/Mar/21											
2RK 190	Rough-in ATCs	10	5	50%	22/Feb/21 A	05/Mar/21											
2RK 200	Rough-in Tele/data	10	5	50%	22/Feb/21 A	05/Mar/21											
2RK 100	MECH Inspections	5	5	0%	22/Feb/21 A	05/Mar/21											
2RK 130	Building Insulation	5	1	80%	25/Feb/21 A	05/Mar/21											
2RK 110	MECH Insulation & Firestopping	5	5	0%	01/Mar/21	05/Mar/21											
2RK 120	MECH Insulation Inspection	5	5	0%	01/Mar/21	05/Mar/21											
2RK 140	Inwall Inspection	5	5	0%	01/Mar/21	05/Mar/21											
2RK 170	Complete Rough-in Kitchen/Caf	0	0	0%		05/Mar/21											
Area C		33	14		01/Feb/21 A	18/Mar/21											
1st Floor Rough In - Admin & Pre-K		31	12		01/Feb/21 A	16/Mar/21											

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Summary

Actual Work

Remaining Work

Remaining Level of Effort

Critical Remaining Work

Actual Milestone

Milestone

Critical Milestone

Manchester Memorial Elementary School

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W.T. Rich Company, Inc.

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID		Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish			2021				2022				2023			
									Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1			
	2R1 100	Start Rough In 1st Floor	0	0	100%	01/Feb/21 A		◆ Start Rough In 1st Floor													
	2R1 120	Frame Interior Partitions	15	3	80%	01/Feb/21 A	03/Mar/21	▮ Frame Interior Partitions													
	2R1 140	Rough-in Electrical Power, Lights	20	4	80%	08/Feb/21 A	04/Mar/21	▮ Rough-in Electrical Power, Lights													
	2R1 180	Rough-in Fire Alarm	20	12	40%	08/Feb/21 A	16/Mar/21	▮ Rough-in Fire Alarm													
	2R1 200	Rough-in Tele/data	20	8	60%	08/Feb/21 A	10/Mar/21	▮ Rough-in Tele/data													
	2R1 110	Rough-in HVAC Ductwork & Piping	20	10	50%	15/Feb/21 A	12/Mar/21	▮ Rough-in HVAC Ductwork & Piping													
	2R1 130	Rough-in Plumbing	12	5	60%	16/Feb/21 A	05/Mar/21	▮ Rough-in Plumbing													
	2R1 190	Rough-in ATCs	20	8	60%	16/Feb/21 A	10/Mar/21	▮ Rough-in ATCs													
	2R1 150	Rough-in Fire Protection	10	10	0%	02/Mar/21	15/Mar/21	▮ Rough-in Fire Protection													
	2R1 110	MECH Insulation & Firestopping	5	5	0%	10/Mar/21	16/Mar/21	▮ MECH Insulation & Firestopping													
	2R1 130	Building Insulation	5	5	0%	10/Mar/21	16/Mar/21	▮ Building Insulation													
	2R1 140	Inwall Inspection	5	5	0%	10/Mar/21	16/Mar/21	▮ Inwall Inspection													
	2R1 100	MEP Inspections	3	3	0%	12/Mar/21	16/Mar/21	▮ MEP Inspections													
	2R1 120	MECH Insulation Inspection	1	1	0%	16/Mar/21	16/Mar/21	▮ MECH Insulation Inspection													
	2R1 170	Complete Rough-in 1st Floor	0	0	0%		16/Mar/21	◆ Complete Rough-in 1st Floor													
	2nd Floor Rough In - Library, Bridge			28	14		08/Feb/21 A	18/Mar/21													
	2R2 100	Start Rough In	0	0	100%	08/Feb/21 A		◆ Start Rough In													
	2R2 120	Frame Interior Partitions	8	1	87.5%	08/Feb/21 A	01/Mar/21	▮ Frame Interior Partitions													
	2R2 130	Rough-in Plumbing	5	5	10%	25/Feb/21 A	05/Mar/21	▮ Rough-in Plumbing													
	2R2 140	Rough-in Electrical Power, Lights	12	11	10%	25/Feb/21 A	15/Mar/21	▮ Rough-in Electrical Power, Lights													
	2R2 180	Rough-in Fire Alarm	12	11	10%	25/Feb/21 A	15/Mar/21	▮ Rough-in Fire Alarm													
	2R2 190	Rough-in ATCs	12	11	10%	25/Feb/21 A	15/Mar/21	▮ Rough-in ATCs													
	2R2 200	Rough-in Tele/data	12	11	10%	25/Feb/21 A	15/Mar/21	▮ Rough-in Tele/data													
	2R2 110	Rough-in HVAC Ductwork & Piping	8	8	0%	01/Mar/21	10/Mar/21	▮ Rough-in HVAC Ductwork & Piping													
	2R2 150	Rough-in Fire Protection	8	8	0%	02/Mar/21	11/Mar/21	▮ Rough-in Fire Protection													
	2R2 110	MECH Insulation & Firestopping	5	5	0%	11/Mar/21	18/Mar/21	▮ MECH Insulation & Firestopping													
	2R2 130	Building Insulation	5	5	0%	11/Mar/21	18/Mar/21	▮ Building Insulation													
	2R2 140	Inwall Inspection	5	5	0%	11/Mar/21	18/Mar/21	▮ Inwall Inspection													
	2R2 100	MEP Inspections	3	3	0%	15/Mar/21	18/Mar/21	▮ MEP Inspections													
	2R2 120	MECH Insulation Inspection	1	1	0%	17/Mar/21	18/Mar/21	▮ MECH Insulation Inspection													
	2R2 170	Complete Rough-in 2nd Floor Library	0	0	0%		18/Mar/21	◆ Complete Rough-in 2nd Floor Library													
	Finishes			100	100		08/Mar/21	28/Jul/21													
	Area B			69	69		08/Mar/21	14/Jun/21													
	Gymnasium/Stage Finishes			69	69		08/Mar/21	14/Jun/21													
	2FG 100	Start Finishes Gymnasium/Stage	0	0	0%	08/Mar/21		◆ Start Finishes Gymnasium/Stage													
	2FG 110	Hang Drywall/Tape & Finish	12	12	0%	08/Mar/21	23/Mar/21	▮ Hang Drywall/Tape & Finish													
	2FG 120	Paint - Prime & First Coat	7	7	0%	17/Mar/21	25/Mar/21	▮ Paint - Prime & First Coat													
	2FG 130	Install Ceiling Grids and Frames	10	10	0%	26/Mar/21	08/Apr/21	▮ Install Ceiling Grids and Frames													
	2FG 140	Install Light Fixtures	10	10	0%	02/Apr/21	15/Apr/21	▮ Install Light Fixtures													
	2FG 250	Install Sprinkler drops and heads	8	8	0%	02/Apr/21	13/Apr/21	▮ Install Sprinkler drops and heads													
	2FG 160	Install HVAC Radiant Panels & RGDs	10	10	0%	09/Apr/21	23/Apr/21	▮ Install HVAC Radiant Panels & RGDs													
	2FG 170	Install Floor & Wall Tile	15	15	0%	09/Apr/21	30/Apr/21	▮ Install Floor & Wall Tile													
	2FG 150	Install Acoustical Ceiling Tile and Wood Ceiling Panels	8	8	0%	14/Apr/21	26/Apr/21	▮ Install Acoustical Ceiling Tile and Wood Ceiling Panels													
	2FG 180	Paint Finish Coat	7	7	0%	16/Apr/21	27/Apr/21	▮ Paint Finish Coat													
	2FG 190	Install MEP & Fire Alarm Finishes	15	15	0%	21/Apr/21	11/May/21	▮ Install MEP & Fire Alarm Finishes													
	2FG 370	Install Doors, HW, Interior SF & Interior Glazing	5	5	0%	21/Apr/21	28/Apr/21	▮ Install Doors, HW, Interior SF & Interior Glazing													
	2FG 210	Install Millwork & Casework	15	15	0%	03/May/21	21/May/21	▮ Install Millwork & Casework													
	2FG 220	Prep & Install Resilient Flooring	12	12	0%	03/May/21	18/May/21	▮ Prep & Install Resilient Flooring													
	2FG 240	Install Division 10,11,12	10	10	0%	03/May/21	14/May/21	▮ Install Division 10,11,12													
	2FG 260	Construct Stage Platform	15	15	0%	03/May/21	21/May/21	▮ Construct Stage Platform													
2FG 310	Install Gymnasium Equipment & Telescoping Bleachers	8	8	0%	03/May/21	12/May/21	▮ Install Gymnasium Equipment & Telescoping Bleachers														
2FG 200	Install Bathroom Plumbing Fixtures	5	5	0%	05/May/21	11/May/21	▮ Install Bathroom Plumbing Fixtures														
2FG 290	Install Gymnasium Flooring	10	10	0%	24/May/21	07/Jun/21	▮ Install Gymnasium Flooring														

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Summary

Actual Work

Remaining Work

Remaining Level of Effort

Critical Remaining Work

◆

Actual Milestone

◆

Milestone

◆

Critical Milestone

Manchester Memorial Elementary School

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W.T. Rich Company, Inc.

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID		Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish												
								2021				2022				2023			
									Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	
	2FG 300	Install Stage Rigging	5	5	0%	24/May/21	28/May/21	█ Install Stage Rigging											
	2FG 280	Install Stage Flooring	5	5	0%	08/Jun/21	14/Jun/21	█ Install Stage Flooring											
	2FG 230	Complete Finishes Gym/Stage	0	0	0%		14/Jun/21	◆ Complete Finishes Gym/Stage											
Kitchen/Cafeteria Finishes			65	65		08/Mar/21	08/Jun/21												
	2FK 100	Start Finishes Kitchen/Caf	0	0	0%	08/Mar/21		◆ Start Finishes Kitchen/Caf											
	2FK 110	Hang Drywall/Tape & Finish	5	5	0%	08/Mar/21	12/Mar/21	█ Hang Drywall/Tape & Finish											
	2FK 120	Paint - Prime & First Coat	5	5	0%	15/Mar/21	19/Mar/21	█ Paint - Prime & First Coat											
	2FK 130	Install Ceiling Grids and Frames	5	5	0%	22/Mar/21	26/Mar/21	█ Install Ceiling Grids and Frames											
	2FK 250	Install Sprinkler heads and drops	5	5	0%	22/Mar/21	26/Mar/21	█ Install Sprinkler heads and drops											
	2FK 140	Install Light Fixtures	8	8	0%	29/Mar/21	07/Apr/21	█ Install Light Fixtures											
	2FK 150	Install Acoustical Ceiling Tile	5	5	0%	29/Mar/21	02/Apr/21	█ Install Acoustical Ceiling Tile											
	2FK 160	Install HVAC Radiant Panels & RGDs	5	5	0%	29/Mar/21	02/Apr/21	█ Install HVAC Radiant Panels & RGDs											
	2FK 170	Install Wall Tile	15	15	0%	29/Mar/21	16/Apr/21	█ Install Wall Tile											
	2FK 370	Install Doors, HW, Interior SF & Interibr Glazing	3	3	0%	21/Apr/21	26/Apr/21	█ Install Doors, HW, Interior SF & Interior Glazing											
	2FK 180	Paint Finish Coat	5	5	0%	26/Apr/21	03/May/21	█ Paint Finish Coat											
	2FK 220	Prep & Install Flooring	12	12	0%	29/Apr/21	17/May/21	█ Prep & Install Flooring											
	2FK 190	Install MEP & Fire Alarm Finishes	5	5	0%	03/May/21	10/May/21	█ Install MEP & Fire Alarm Finishes											
	2FK 210	Install Millwork & Casework	8	8	0%	03/May/21	13/May/21	█ Install Millwork & Casework											
	2FK 240	Install Division 10,11,12	10	10	0%	03/May/21	17/May/21	█ Install Division 10,11,12											
	2FK 260	Install OH Coiling Door	1	1	0%	03/May/21	04/May/21	█ Install OH Coiling Door											
	2FK 200	Install Food Service Equipment & Appliances	15	15	0%	17/May/21	08/Jun/21	█ Install Food Service Equipment & Appliances											
	2FK 230	Complete Finishes Kitchen/Caf	0	0	0%		08/Jun/21	◆ Complete Finishes Kitchen/Caf											
Area C			47	47		17/Mar/21	21/May/21												
1st Floor Finishes - Admin & Pre-K			47	47		17/Mar/21	21/May/21												
	2F1 100	Start Finishes 1st Floor	0	0	0%	17/Mar/21		◆ Start Finishes 1st Floor											
	2F1 110	Hang Drywall/Tape & Finish	12	12	0%	17/Mar/21	01/Apr/21	█ Hang Drywall/Tape & Finish											
	2F1 120	Paint - Prime & First Coat	5	5	0%	26/Mar/21	01/Apr/21	█ Paint - Prime & First Coat											
	2F1 130	Install Ceiling Grids and Frames	5	5	0%	02/Apr/21	08/Apr/21	█ Install Ceiling Grids and Frames											
	2F1 250	Install Sprinklers drops and heads	5	5	0%	02/Apr/21	08/Apr/21	█ Install Sprinklers drops and heads											
	2F1 260	Pull ATC/Teledata Wiring	10	10	0%	02/Apr/21	15/Apr/21	█ Pull ATC/Teledata Wiring											
	2F1 140	Install Light Fixtures	10	10	0%	06/Apr/21	20/Apr/21	█ Install Light Fixtures											
	2F1 150	Install Acoustical Ceiling Tile & Acoustical Panels	15	15	0%	09/Apr/21	30/Apr/21	█ Install Acoustical Ceiling Tile & Acoustical Panels											
	2F1 160	Install HVAC Radiant Panels & RGDs	10	10	0%	09/Apr/21	23/Apr/21	█ Install HVAC Radiant Panels & RGDs											
	2F1 170	Install Floor & Wall Tile	10	10	0%	09/Apr/21	23/Apr/21	█ Install Floor & Wall Tile											
	2F1 360	Install Doors, HW, Interior SF & Interibr Glazing	5	5	0%	13/Apr/21	21/Apr/21	█ Install Doors, HW, Interior SF & Interior Glazing											
	2F1 180	Paint Finish Coat	5	5	0%	21/Apr/21	27/Apr/21	█ Paint Finish Coat											
	2F1 190	Install MEP & Fire Alarm Finishes	5	5	0%	21/Apr/21	27/Apr/21	█ Install MEP & Fire Alarm Finishes											
	2F1 200	Install Bathroom Plumbing Fixtures	5	5	0%	26/Apr/21	30/Apr/21	█ Install Bathroom Plumbing Fixtures											
	2F1 220	Prep & Install Flooring	15	15	0%	29/Apr/21	19/May/21	█ Prep & Install Flooring											
	2F1 210	Install Millwork & Casework	15	15	0%	03/May/21	21/May/21	█ Install Millwork & Casework											
	2F1 240	Install Division 10,11,12	10	10	0%	03/May/21	14/May/21	█ Install Division 10,11,12											
	2F1 270	Install Classroom Bathroom Fixtures	8	8	0%	03/May/21	12/May/21	█ Install Classroom Bathroom Fixtures											
	2F1 230	Complete Finishes 1st Floor	0	0	0%		21/May/21	◆ Complete Finishes 1st Floor											
2nd Floor Finishes - Library, Bridge			45	45		18/Mar/21	21/May/21												
	2F2 100	Start Finishes 2nd Floor	0	0	0%	18/Mar/21		◆ Start Finishes 2nd Floor											
	2F2 110	Hang Drywall/Tape & Finish	10	10	0%	19/Mar/21	02/Apr/21	█ Hang Drywall/Tape & Finish											
	2F2 260	Pull ATC/Teledata Wiring	10	10	0%	26/Mar/21	08/Apr/21	█ Pull ATC/Teledata Wiring											
	2F2 120	Paint - Prime & First Coat	5	5	0%	30/Mar/21	06/Apr/21	█ Paint - Prime & First Coat											
	2F2 130	Install Ceiling Grids and Frames	5	5	0%	06/Apr/21	13/Apr/21	█ Install Ceiling Grids and Frames											
	2F2 350	Install Doors, HW, Interior SF & Interior Glazing	5	5	0%	06/Apr/21	13/Apr/21	█ Install Doors, HW, Interior SF & Interior Glazing											
	2F2 140	Install Light Fixtures	10	10	0%	09/Apr/21	26/Apr/21	█ Install Light Fixtures											
	2F2 160	Install HVAC Radiant Panels & RGDs	5	5	0%	13/Apr/21	21/Apr/21	█ Install HVAC Radiant Panels & RGDs											
	2F2 170	Install Floor & Wall Tile	10	10	0%	13/Apr/21	28/Apr/21	█ Install Floor & Wall Tile											

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Summary

Actual Work

Remaining Work

Remaining Level of Effort

Critical Remaining Work

◆

Actual Milestone

◆

Milestone

◆

Critical Milestone

Manchester Memorial Elementary School

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FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2021					2022				2023																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
	2F2 250	Install Sprinklers drops and heads	8	8	0%	13/Apr/21	26/Apr/21																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								

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- Summary
- Actual Work
- Remaining Work
- Remaining Level of Effort
- Critical Remaining Work
- ◆

Actual Milestone
- ◆

Milestone
- ◆

Critical Milestone

Manchester Memorial Elementary School

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FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2021				2022				2023	
								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
SC21100	Substantial Completion Phase 2 Required 8/6/21	0	0	0%		06/Aug/21*	◆ Substantial Completion Phase 2 Required 8/6/21									
Phase 3 - Final Site Finishes		136	136		09/Apr/21	22/Oct/21										
Demolition - Northern Wings		25	25		28/Jun/21	02/Aug/21										
3DEM 100	Mobilize Phase 3 - Close of School 2021	0	0	0%	28/Jun/21*		◆ Mobilize Phase 3 - Close of School 2021									
3DEM 110	Conduct Abatement of Remaining Building (Boiler Room, Gym, A	10	10	0%	28/Jun/21	12/Jul/21	■ Conduct Abatement of Remaining Building (Boiler Room, Gym, Auditorium, Cafeteria, Northwest Classroom, etc.)									
3DEM 120	Demolish and Remove Building & Foundation .	20	20	0%	06/Jul/21	02/Aug/21	■ Demolish and Remove Building & Foundation .									
Site Finishes		136	136		09/Apr/21	22/Oct/21										
Site Utilities		25	25		03/Aug/21	07/Sep/21										
3SIT 300	Site Drainage (North Side of Site)	20	20	0%	03/Aug/21	30/Aug/21	■ Site Drainage (North Side of Site)									
3SIT 650	Infiltration System	20	20	0%	03/Aug/21	30/Aug/21	■ Infiltration System									
3SIT 310	Site lighting and light pole bases	10	10	0%	24/Aug/21	07/Sep/21	■ Site lighting and light pole bases									
Priority Walkways for School Opening		78	78		09/Apr/21	30/Jul/21										
A1000	Utilites (drainage/site lighting) at South Side of Site (K-1 and Pre-I	30	30	0%	09/Apr/21	21/May/21	■ Utilites (drainage/site lighting) at South Side of Site (K-1 and Pre-K Areas)									
A1010	Grade and prepare sub-base	3	3	0%	18/Jun/21	22/Jun/21	■ Grade and prepare sub-base									
A1020	Form and prep for concrete walkways	5	5	0%	23/Jun/21	29/Jun/21	■ Form and prep for concrete walkways									
A1030	Place and finish concrete walks	10	10	0%	06/Jul/21	19/Jul/21	■ Place and finish concrete walks									
A1040	Accessible for school access	2	2	0%	29/Jul/21	30/Jul/21*	■ Accessible for school access									
Play Areas		133	133		12/Apr/21	20/Oct/21										
Playground Outside K thru 1 - Southside of School		87	87		12/Apr/21	13/Aug/21										
3SIT 670	Form & Pour Concrete Retaining Walls	5	5	0%	12/Apr/21	16/Apr/21*	■ Form & Pour Concrete Retaining Walls									
3SIT 400	Rough Grading	3	3	0%	19/May/21	21/May/21	■ Rough Grading									
3SIT 420	Set Footings / Posts / Bollards for Inground Mount Furnishings ar	5	5	0%	24/May/21	28/May/21	■ Set Footings / Posts / Bollards for Inground Mount Furnishings and Fencing									
3SIT 490	Set Curb, Raised Planters, and Finish Grade	3	3	0%	01/Jun/21	03/Jun/21	■ Set Curb, Raised Planters, and Finish Grade									
3SIT 430	Pour Concrete Sidewalks and Pads	10	10	0%	04/Jun/21	17/Jun/21	■ Pour Concrete Sidewalks and Pads									
3SIT 610	Install Safety Play Surfacing	5	5	0%	18/Jun/21	24/Jun/21	■ Install Safety Play Surfacing									
3SIT 640	Install Sub Base and Asphalt Binder Course	3	3	0%	18/Jun/21	22/Jun/21	■ Install Sub Base and Asphalt Binder Course									
3SIT 550	Install Plantings & Lawns	10	10	0%	25/Jun/21	09/Jul/21	■ Install Plantings & Lawns									
3SIT 520	Asphalt Paved Walkways	3	3	0%	12/Jul/21	14/Jul/21	■ Asphalt Paved Walkways									
3SIT 410	Install Playground Equipment / Above Ground / Surface Mount F	10	10	0%	02/Aug/21	13/Aug/21	■ Install Playground Equipment / Above Ground / Surface Mount Furnishings / Fencing									
Playground at Pre-K - Eastside		68	68		24/May/21	27/Aug/21										
3SIT 500	Rough Grading	3	3	0%	24/May/21	26/May/21	■ Rough Grading									
3SIT 360	Set Footings / Posts / Bollards for Inground Mount Furnishings ar	5	5	0%	27/May/21	03/Jun/21	■ Set Footings / Posts / Bollards for Inground Mount Furnishings and Fencing									
3SIT 380	Set Curb, Raised Planters, and Finish Grading	3	3	0%	30/Jun/21	02/Jul/21	■ Set Curb, Raised Planters, and Finish Grading									
3SIT 390	Pour Concrete Pavement and Pads	10	10	0%	06/Jul/21	19/Jul/21	■ Pour Concrete Pavement and Pads									
3SIT 530	Install Plantings and Lawns	5	5	0%	20/Jul/21	26/Jul/21	■ Install Plantings and Lawns									
3SIT 630	Install Sub Base and Asphalt Binder Course	3	3	0%	20/Jul/21	22/Jul/21	■ Install Sub Base and Asphalt Binder Course									
3SIT 600	Install Safety Play Surfacing	5	5	0%	23/Jul/21	29/Jul/21	■ Install Safety Play Surfacing									
3SIT 510	Asphalt Paved Walkways	2	2	0%	27/Jul/21	28/Jul/21	■ Asphalt Paved Walkways									
3SIT 370	Install Play Equipment / Above Ground / Surface Mount Furnishin	10	10	0%	16/Aug/21	27/Aug/21	■ Install Play Equipment / Above Ground / Surface Mount Furnishings / Fencing									
Basketball Court		40	40		24/Aug/21	20/Oct/21										
3SIT 440	Rough Grading	3	3	0%	24/Aug/21	26/Aug/21	■ Rough Grading									
3SIT 460	Set Footings / Posts for Inground Mount BBall Goals, Benches, F	5	5	0%	31/Aug/21	07/Sep/21	■ Set Footings / Posts for Inground Mount BBall Goals, Benches, Fencing, Lighting etc.									
3SIT 480	Fine Grade for Surfacing	3	3	0%	08/Sep/21	10/Sep/21	■ Fine Grade for Surfacing									
3SIT 570	Install Bituminous Binder course	5	5	0%	13/Sep/21	17/Sep/21	■ Install Bituminous Binder course									
3SIT 470	Install Bituminous Court Surface & markings	10	10	0%	20/Sep/21	01/Oct/21	■ Install Bituminous Court Surface & markings									
3SIT 620	Install Plantings & Lawns	10	10	0%	01/Oct/21	15/Oct/21	■ Install Plantings & Lawns									
3SIT 450	Install Hoops & Above Ground Furnishings - Benches & Furnishin	5	5	0%	04/Oct/21	08/Oct/21	■ Install Hoops & Above Ground Furnishings - Benches & Furnishings									
3SIT 580	Install Asphalt Walkways	3	3	0%	18/Oct/21	20/Oct/21	■ Install Asphalt Walkways									
Playground for Grades 2-5 / Plinkoball Court - NorthWest		27	27		27/Aug/21	05/Oct/21										
3SIT 540	Rough Grading	2	2	0%	27/Aug/21	30/Aug/21	■ Rough Grading									
3SIT 320	Footings, Posts, bollards for ground Mount Furnishings/Fencing	5	5	0%	31/Aug/21	07/Sep/21	■ Footings, Posts, bollards for ground Mount Furnishings/Fencing									
3SIT 340	Set Flush Curb & Finish Grading	3	3	0%	31/Aug/21	02/Sep/21	■ Set Flush Curb & Finish Grading									
3SIT 350	Install Sub Base and Asphalt Binder Course	2	2	0%	03/Sep/21	07/Sep/21	■ Install Sub Base and Asphalt Binder Course									

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Summary

Actual Work

Remaining Work

Remaining Level of Effort

Critical Remaining Work

◆

Actual Milestone

◆

Milestone

◆

Critical Milestone

Manchester Memorial Elementary School

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W.T. Rich Company, Inc.

FEBRUARY SCHEDULE

CPM SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish										
									2021				2022			
								Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
3SIT 330	Install Safety Play Surfacing	5	5	0%	08/Sep/21	14/Sep/21	█ Install Safety Play Surfacing									
3SIT 660	Install Plantings & Lawns	1	1	0%	08/Sep/21	08/Sep/21	┆ Install Plantings & Lawns									
3SIT 700	Install Play Equipment /Above Ground Surface Mount Furnishing:	10	10	0%	15/Sep/21	28/Sep/21	█ Install Play Equipment /Above Ground Surface Mount Furnishings / Fencing									
3SIT 560	Install Bituminous Court Surfacing and Markings	1	1	0%	04/Oct/21	04/Oct/21	┆ Install Bituminous Court Surfacing and Markings									
3SIT 590	Aphalt Paved Walkways	1	1	0%	05/Oct/21	05/Oct/21	┆ Asphalt Paved Walkways									
Parking Lot & Asphalt Paving (at Demolished Bldg)		23	23		08/Sep/21	08/Oct/21										
3SIT 180	Final Prep for Sub-base	5	5	0%	08/Sep/21	14/Sep/21	█ Final Prep for Sub-base									
3SIT 190	Lay 8" Gravel Sub-base	5	5	0%	15/Sep/21	21/Sep/21	█ Lay 8" Gravel Sub-base									
3SIT 200	Install Curbs/Berms	5	5	0%	15/Sep/21	21/Sep/21	█ Install Curbs/Berms									
3SIT 210	Install Binder Course	5	5	0%	16/Sep/21	22/Sep/21	█ Install Binder Course									
3SIT 220	Install Top Course	5	5	0%	04/Oct/21	08/Oct/21	█ Install Top Course									
Main Entrance Plaza		28	28		03/Sep/21	14/Oct/21										
3SIT 100	Grading Prep & Install Remaining Bases	5	5	0%	03/Sep/21	10/Sep/21	█ Grading Prep & Install Remaining Bases									
3SIT 110	Prep & Form Sidewalks	15	15	0%	13/Sep/21	01/Oct/21	█ Prep & Form Sidewalks									
3SIT 120	Pour Concrete Sidewalks	10	10	0%	16/Sep/21	29/Sep/21	█ Pour Concrete Sidewalks									
3SIT 130	Install Plantings & Lawn	10	10	0%	20/Sep/21	01/Oct/21	█ Install Plantings & Lawn									
3SIT 240	Bike Racks, Flag Poles, Planters, Site Furnishings	5	5	0%	23/Sep/21	29/Sep/21	█ Bike Racks, Flag Poles, Planters, Site Furnishings									
3SIT 690	Finish Exterior Canopy & Main Entrance Tie-ins	10	10	0%	30/Sep/21	14/Oct/21	█ Finish Exterior Canopy & Main Entrance Tie-ins									
General Site Finishes		29	29		13/Sep/21	22/Oct/21										
3SIT 230	Install Traffic Signage	1	1	0%	13/Sep/21	13/Sep/21	┆ Install Traffic Signage									
3SIT 170	Landscape Work-to- Complete	5	5	0%	18/Oct/21	22/Oct/21	█ Landscape Work-to- Complete									
Completion and Closeout - Phase 3		75	75		01/Oct/21	20/Jan/22										
3CO 100	Final Site As-Builts & Warrantees	20	20	0%	01/Oct/21	29/Oct/21	█ Final Site As-Builts & Warrantees									
3CO 110	Completion of site contract work	0	0	0%		22/Oct/21	◆ Completion of site contract work									
3CO 120	Landscape Architect's Punch List	5	5	0%	25/Oct/21	29/Oct/21	█ Landscape Architect's Punch List									
3CO 130	Design / Owner Affidavits / Final insp, C of O	5	5	0%	29/Oct/21	04/Nov/21	█ Design / Owner Affidavits / Final insp, C of O									
3CO 180	Correction of all remaning punch list items	15	15	0%	01/Nov/21	19/Nov/21	█ Correction of all remaning punch list items									
3CO 140	PROJECTED Substantial Completion - Phase 3	0	0	0%		19/Nov/21	◆ PROJECTED Substantial Completion - Phase 3									
3CO 150	REQUIRED Substantial Completion - Phase 3 11/30/21	0	0	0%		19/Nov/21*	◆ REQUIRED Substantial Completion - Phase 3 11/30/21									
3CO 170	REQUIRED Project Final Completion 1/31/22	0	0	0%		19/Nov/21*	◆ REQUIRED Project Final Completion 1/31/22									
3CO 190	Project Closeout documentation	40	40	0%	22/Nov/21	20/Jan/22	█ Project Closeout documentation									
3CO 160	PROJECTED Final Project Completion	0	0	0%		20/Jan/22	◆ PROJECTED Final Project Completion									

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◆

Milestone

◆

Critical Milestone

Manchester Memorial Elementary School

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