



W.T. RICH COMPANY, INC.

**Manchester Memorial
Elementary School
Manchester-by-the-Sea, MA**

MONTHLY CONSTRUCTION REPORT



Owner:
**Manchester Essex Regional School
District**
Manchester-by-the-Sea, MA

Owner's Project Manager:
Dore & Whittier Management Partners

Designer:
JCJ Architecture
Boston, MA

Construction Manager:
W. T. RICH COMPANY, INC.
29 Crafts Street, Suite 300
Newton, MA 02458
617-467-6010

April 2021

**Manchester Memorial Elementary School
Monthly Construction Report Summary – April 2021**

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**Manchester Memorial Elementary School
Monthly Construction Report Summary – April 2021**

SECTION 1 - PROJECT SCHEDULE UPDATE

Summary:

Our attached schedule update has a **data date of 05/01/2021**, so is inclusive of all progress through this date. Below are several notes in summary of progress and anticipated schedule, shown in our schedule update.

Permitting:

- School sign design has been brought to Con Com for review. PR Issued and pricing has been submitted. Awaiting Owner decision
- Stormwater Management System submittal being revised and resubmitted. Test pits and soil evaluation has been completed, and information has been shared with MCC. MCC has provided approval on soil evaluation. Awaiting final return of reviewed submittal.
- Awaiting decision from school/town on new shed location

Phase 2 – Upcoming Critical Path Milestones (per Updated P6 Schedule):

MILESTONE ACTIVITY	PREV PROJECTED P6 COMPLETION	ACTUAL COMPLETION DATE
Phase 2 Finishes Complete – C Building	05/21/21	
Phase 2 Finishes Complete – B Building	06/14/21	
Phase 2 Finishes Complete – Hub	07/15/21	

April Summary of Phase 2 Progress:

- Masonry veneer installation ongoing
- AVB complete
- Interior finishes ongoing, including resinous flooring, wall tile, etc.
- GWB installation ongoing
- Roof screen installation ongoing
- Hub rough-in ongoing

May Look Ahead:

- Masonry veneer to be completed
- Interior finishes ongoing, including ceiling, millwork, wood flooring, etc.
- GWB installation to continue
- Roof screen installation to be completed
- Hub finishes to begin
- Asphalt shingle roofing to be installed
- Site finishes to begin
- RTU start up to commence

**Manchester Memorial Elementary School
Monthly Construction Report Summary – April 2021**

SECTION 2 – PROGRESS PHOTOS



W.T. Rich Company

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43 Lincoln Street
Manchester by the Sea, Massachusetts 01944



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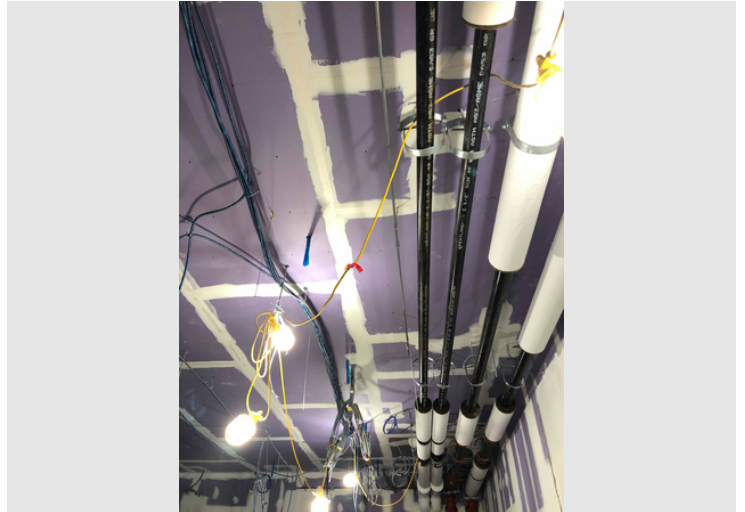
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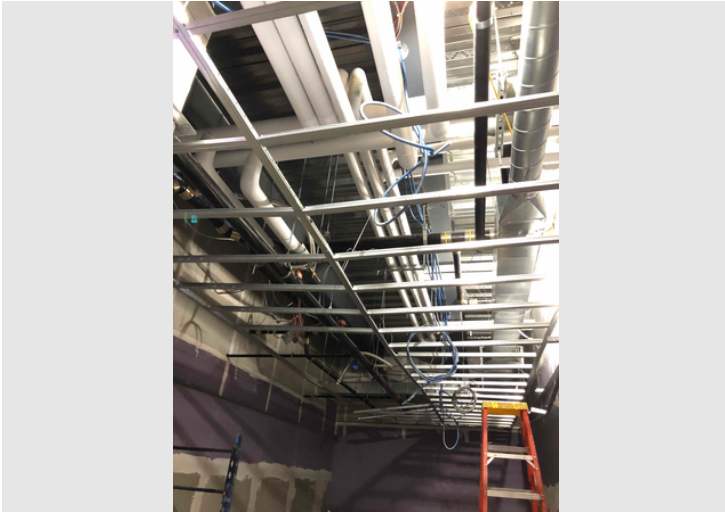
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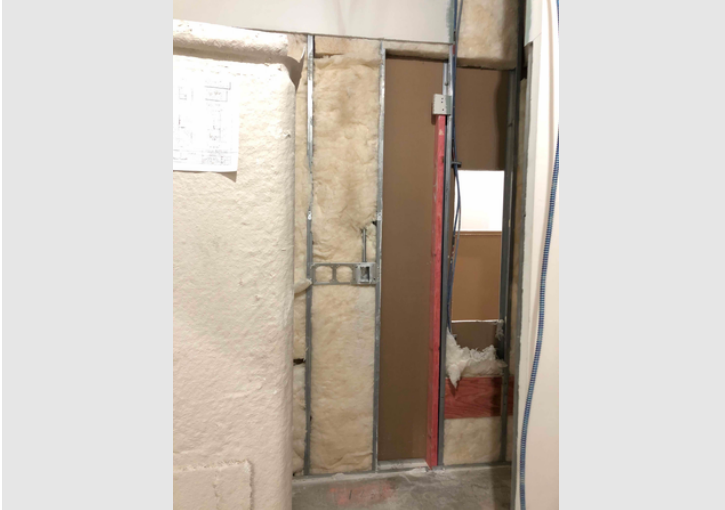
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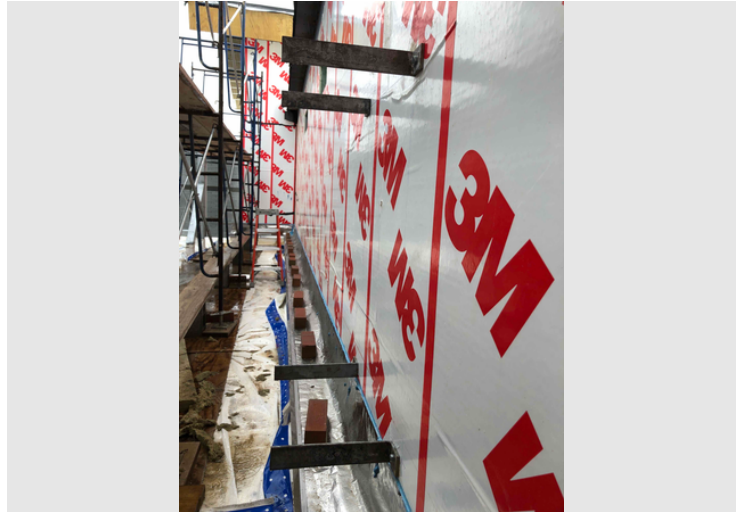
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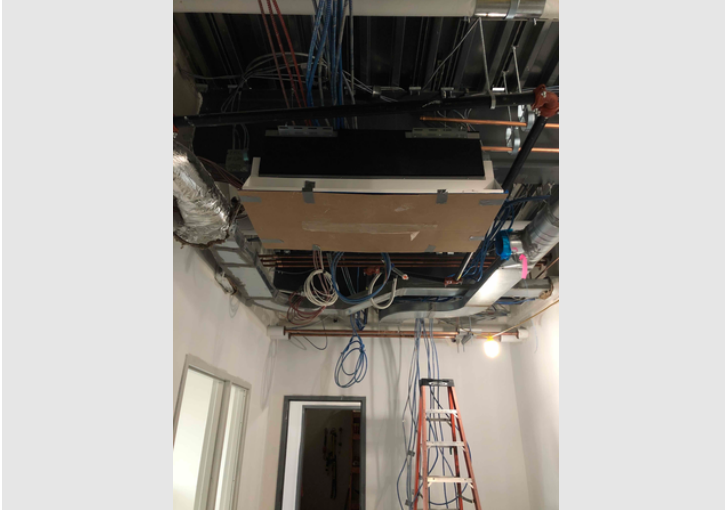
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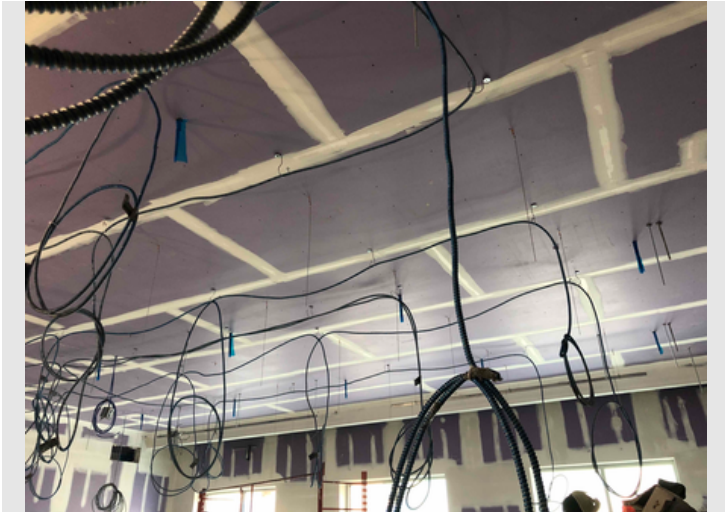
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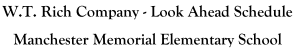
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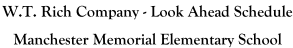
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**Manchester Memorial Elementary School
Monthly Construction Report Summary – April 2021**

SECTION 3 – ATTACHMENTS

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W.T. Rich Company - Look Ahead Schedule
Manchester Memorial Elementary School

Updated: 4/30/2021

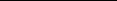






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						4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	
Milestone/Activity Description						Responsibility	First Delivery	Initial Inspection	Start Date	End Date																								
Deliver and Install South Glu-Lam Canopy						JDB	Not Required		05/10/21	05/14/21																								
WTR																																		
In-Wall Inspections						JDB	Not Required		Ongoing	Ongoing																								
Above-Ceiling Inspections						JDB	Not Required		Ongoing	Ongoing																								
Demobilize Site Trailers						JDB	Not Required		TBD	TBD																								
Demobilize Temp Heaters						JDB	Not Required		TBD	TBD																								
Quality Control																																		
First Delivery Inspections						WTR	Scheduled		Ongoing	Ongoing																								
MEP Inspections						WTR	Not Required		Ongoing	Ongoing																								
Mock-Ups																																		
Resinous Flooring						WTR	Not Required		TBD	TBD																								
Exterior Soffit Panels						WTR	Not Required		04/28/21	04/28/21																								
Roof Fascia and Gutters						WTR	Not Required		TBD	TBD																								
Sub-Contractor Meeting																																		
Subcontractor Meetings - Every Wednesday AM @ 9aQAM							Not Required																											
Inspections & Commissioning																																		
CW/SF Testing (PROJECTED)						TP	Not Required		05/06/21	05/06/21																								
Phase 2 Firestopping Inspections						TP	Not Required		TBD	TBD																								
Masonry Inspections						TP	Not Required		03/03/21	05/14/21																								
MVRA Slab Testing						JDB	Not Required		Ongoing	Ongoing																								
Safety																																		
Orientations - On Going as Needed with New Hires						TP	Not Required																											
COVID-19 Pre Entry & Spray							Not Required																											
CORI Check-On Going as Needed with New Hires						TP	Not Required																											
Construct/Secure Safety Inspections (min 1 per Week)						TP/JDB/IA	Not Required																											
School																																		
Half-Days - 5/3, 6/7							Not Required		5/3/2021	5/3/2021																								
Last Day School							Not Required		6/17/2021	6/17/2021																								
Blackout Period of Building							Not Required		7:30:00 AM	8:30:00 AM																								
Blackout Period of Building							Not Required		2:30:00 PM	3:30:00 PM																								

Activity ID	Activity Name	Org Dur (Days)	Rem Dur	Act % Comp	Start	Finish
Manchester Memorial Elementary School		991	175		08/Feb/18 A	11/Jan/22
Design and Preconstruction		611	0		08/Feb/18 A	07/Jul/20 A
Submittal Packages		337	0		02/Apr/19 A	02/Jul/20 A
Phase 1 - New Classroom Wing Area A		397	0		01/Mar/19 A	30/Nov/20 A
Phase 2 - New Building Areas B&C		548	69		10/Jun/19 A	06/Aug/21
Phase 2 Submittals		543	65		10/Jun/19 A	02/Aug/21
042613 - Phase 2 CMU (Stair & Elevator Shaft)		135	0		03/Sep/19 A	21/Sep/20 A
SM04 1090	Prepare and Submit Package CMU	20	0	100%	03/Sep/19 A	30/Sep/19 A
SM04 1100	Review and Approve Package CMU	20	0	100%	30/Sep/19 A	31/Jan/20 A
SM04 1110	Fabricate and Deliver CMU and Reinforcement	30	0	100%	31/Jan/20 A	21/Sept/20 A
051200 - Phase 2 (Area B&C) Anchor Bolts		298	0		28/Oct/19 A	31/Mar/20 A
SM 5 1420	Prepare and Submit Package Anchor Bolts	9	0	100%	28/Oct/19 A	10/Aug/20 A
SM 5 1430	Review and Approve Package Anchor Bolts	15	0	100%	31/Mar/20 A	20/Apr/20 A
SM 5 1440	Fabricate and Deliver Structural Anch or Bolts	78	0	100%	21/Apr/20 A	10/Aug/20 A
033000 Phase 2 - Cast-In-Place Concrete		45	0		01/Jan/20 A	30/Jul/20 A
SM 3 1030	Prepare and Submit Concrete Package	15	0	100%	01/Jan/20 A	09/Jan/20 A
SM 3 1040	Review and Approve Concrete Package	15	0	100%	10/Jan/20 A	31/Jan/20 A
SM 3 1050	Fabricate & Deliver Concrete Phase 2	15	0	100%	31/Jan/20 A	30/Jul/20 A
051200 - Phase 2 (Area B&C) Structural Steel Framing		98	0		10/Jun/19 A	12/Oct/20 A
SM 5 1450	Prepare and Submit Package Structural Steel	30	0	100%	10/Jun/19 A	01/Aug/19 A
SM 5 1460	Review and Approve Package Structural Steel	24	0	100%	01/Aug/19 A	30/Sep/19 A
SM 5 1470	Fabricate and Deliver Structural Steel Framing	35	0	100%	09/Sep/19 A	12/Oct/20 A
053100 - Phase 2 (Area B&C) Steel Decking		110	0		13/Jun/19 A	12/Oct/20 A
SM 5 1480	Prepare and Submit Package Steel Decking	20	0	100%	13/Jun/19 A	09/Aug/19 A
SM 5 1490	Review and Approve Package Steel Decking	20	0	100%	12/Aug/19 A	09/Sep/19 A
SM 5 1500	Fabricate and Deliver Steel Decking	49	0	100%	10/Sep/19 A	12/Oct/20 A
055000 - Phase 2 (Area B&C) Metal Fabrications		265	0		22/Oct/19 A	06/Apr/21 A
SM 5 1510	Prepare and Submit Package Metal Fabs	20	0	100%	22/Oct/19 A	28/Jul/20 A
SM 5 1520	Review and Approve Package Metal Fabs	20	0	100%	29/Jul/20 A	30/Sep/20 A
SM 5 1530	Fabricate and Deliver Metal Fabrications	25	0	100%	30/Sep/20 A	06/Apr/21 A
055113 - Phase 2 Metal Pan Stairs		244	0		14/Oct/19 A	07/Oct/20 A
SM 5 1370	Prepare and Submit Package Metal Stairs & Railings	20	0	100%	14/Oct/19 A	14/Jul/20 A
SM 5 1400	Field Measure Floor Heights	3	0	100%	30/Jun/20 A	02/Jul/20 A
SM 5 1410	Fabricate Field Measured Items and Deliver Metal Stairs & Railing	10	0	100%	06/Jul/20 A	07/Oct/20 A
SM 5 1380	Review and Approve Package Metal Stairs & Railings	25	0	100%	31/Jul/20 A	04/Sep/20 A
SM 5 1390	Fabricate Stock Sized Items and Deliver	15	0	100%	08/Sep/20 A	06/Oct/20 A
061533 - Wood Patio Decking		209	21		31/Jul/20 A	28/May/21
SM 6 1220	Prepare and Submit Package Wood Patio Decking	43	0	100%	31/Jul/20 A	30/Nov/20 A
SM 6 1230	Review and Approve Package Wood Patio Decking	40	0	100%	30/Nov/20 A	12/Mar/21 A
SM 6 1240	Fabricate and Deliver Wood Patio Decking	64	21	67.19%	12/Mar/21 A	28/May/21
061850 - Glue Laminated Timber Beams Phase 2		70	21		30/Nov/20 A	28/May/21
SM 6 1030	Prepare and Submit Package Glue Laminated Timber Beams	15	0	100%	30/Nov/20 A	18/Dec/20 A
SM 6 1100	Review and Approve Package Glue Laminated Timber Beams	20	0	100%	21/Dec/20 A	26/Jan/21 A
SM 6 1120	Fabricate and Deliver Glue Laminated Timber Beams	30	21	30%	27/Jan/21 A	28/May/21
064023 - Phase 2 Interior Woodwork		347	2		09/Oct/19 A	03/May/21
SM 6 1280	Prepare and Submit Package Arch Woodwork	15	0	100%	09/Oct/19 A	20/Aug/20 A
SM 6 1290	Review and Approve Package Arch Woodwork	15	0	100%	21/Aug/20 A	10/Sep/20 A
SM 6 1340	Release Materials for Delivery to Shop	20	0	100%	11/Sep/20 A	07/Jan/21 A
SM 6 1310	Field Measure 1st Floor Arch Woodwork	3	0	100%	08/Jan/21 A	12/Jan/21 A
SM 6 1330	Fabricate and Deliver Arch Woodwork 1st Floor	20	2	90%	13/Jan/21 A	03/May/21
SM 6 1300	Field Measure 2nd Floor Arch Woodwork	3	0	100%	20/Jan/21 A	22/Jan/21 A
SM 6 1320	Fabricate and Deliver Arch Woodwork 2nd Floor	20	2	90%	25/Jan/21 A	03/May/21

Start Date: 08/Feb/18

[illegible]

PHASE 2 SCHEDULE

Start Date: 08/Feb/18 Finish Date: 11/Jan/22 Data Date: 30/Apr/21 Print Date: 28/Apr/21 Layout: OWNMAR	Summary  Actual Work  Remaining Work  Remaining Level of Effort	Critical Remaining Work  Actual Milestone  Milestone  Critical Milestone	Manchester Memorial Elementary School <div>  </div>	Note: The projections are based upon activity earning type and performance to-date on in-progress activities. Every precaution has been taken to ensure this report is accurate and up-to-date. No liability is assumed for errors or omissions. Rounding errors may exist.	W.T. Rich Company, Inc.
			Page 2 of 12		

Note: The projections are based upon activity earning type and performance to-date on in-progress activities. Every precaution has been taken to ensure this report is accurate and up-to-date. No liability is assumed for errors or omissions. Rounding errors may exist.

W.T. Rich Company, Inc.

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish
098436 Sound Absorbing Ceiling Units		117	0		30/Sep/20 A	31/Mar/21 A
SM9 1150	Prepare and Submit Package Sound Absorbing Panels	15	0	100%	30/Sep/20 A	20/Oct/20 A
SM9 1160	Review and Approve Package Sound Absorbing Panels	15	0	100%	21/Oct/20 A	12/Jan/21 A
SM9 1170	Fabricate and Deliver Sound Absorbing Panels Phase 2	47	0	100%	12/Jan/21 A	31/Mar/21 A
101453 Traffic Signage		81	65		30/Nov/20 A	02/Aug/21
SM10 1000	Prepare and Submit Package Traffic Signage	10	0	100%	30/Nov/20 A	11/Dec/20 A
SM10 1010	Review and Approve Package Traffic Signage	10	0	100%	14/Dec/20 A	13/Jan/21 A
SM10 1020	Fabricate and Deliver Traffic Signage Phase 3	50	65	0%	14/Jan/21 A	02/Aug/21
102123 Cubicles		71	0		31/Dec/19 A	30/Apr/21 A
SM10 1030	Prepare and Submit Package Cubicle Curtains	25	0	100%	31/Dec/19 A	05/Feb/20 A
SM10 1040	Review and Approve Package Cubicle Curtains	15	0	100%	06/Feb/20 A	27/Feb/20 A
SM10 1050	Fabricate and Deliver Cubicle Curtains	20	0	100%	27/Feb/20 A	30/Apr/21 A
102239 Folding Panel Partitions		304	0		31/Dec/19 A	25/May/21 A
SM10 1090	Prepare and Submit Package Folding Panel Partitions	25	0	100%	31/Dec/19 A	05/Feb/20 A
SM10 1100	Review and Approve Package Folding Panel Partitions	5	0	100%	03/Feb/20 A	07/Feb/20 A
SM10 1110	Fabricate and Deliver Folding Panel Partitions	50	0	100%	31/Dec/20 A	25/May/21 A
SM10 1120	Field Measure for Folding Panel Partition Phase 2	0	0	100%	31/Dec/20 A	31/Dec/20 A
105113 Lockers		101	0		31/Dec/19 A	26/Apr/21 A
SM 10 170	Prepare and Submit Package Lockers	15	0	100%	31/Dec/19 A	05/Feb/20 A
SM 10 180	Review and Approve Package Lockers	15	0	100%	06/Feb/20 A	27/Feb/20 A
SM 10 260	Fabricate and Deliver Metal Lockers Phase 2	60	0	100%	28/Feb/20 A	26/Apr/21 A
114000 - Food Service Equipment		269	0		02/Apr/20 A	26/Apr/21 A
SM11 1000	Prepare and Submit Package Food Service Equipment	25	0	100%	02/Apr/20 A	03/Apr/20 A
SM11 1010	Review and Approve Package Food Service Equipment	25	0	100%	06/Apr/20 A	12/Jun/20 A
SM11 1020	Fabricate and Deliver Food Service Equipment Phase 2	220	0	100%	15/Jun/20 A	26/Apr/21 A
115213 Projection Screens		318	0		31/Dec/19 A	30/Apr/21 A
SM 11 100	Prepare and Submit Package Proj Screens	25	0	100%	31/Dec/19 A	02/Oct/20 A
SM 11 110	Review and Approve Package Proj Screens	25	0	100%	05/Oct/20 A	04/Dec/20 A
SM 11 120	Fabricate and Deliver Projection Screens Phase 2	81	0	100%	07/Dec/20 A	30/Apr/21 A
115700 - Misc Equipment		147	0		31/Dec/19 A	30/Apr/21 A
SM11 1060	Prepare and Submit Package Misc Equipment	15	0	100%	31/Dec/19 A	04/Feb/20 A
SM11 1070	Review and Approve Package Misc Equipment	16	0	100%	05/Feb/20 A	01/Jun/20 A
SM11 1080	Fabricate and Deliver Misc Phase 2	40	0	100%	02/Jun/20 A	30/Apr/21 A
116143 -Platform Curtains		86	0		30/Nov/20 A	30/Apr/21 A
SM11 1090	Prepare and Submit Package Platform Curtains	0	0	100%	30/Nov/20 A	30/Nov/20 A
SM11 1100	Review and Approve Package Platform Curtains	25	0	100%	30/Nov/20 A	14/Jan/21 A
SM11 1110	Fabricate and Deliver Platform Curtains Phase 2	54	0	100%	15/Jan/21 A	30/Apr/21 A
116310 - Scoring Equipment		70	0		30/Sep/20 A	30/Apr/21 A
SM11 1120	Prepare and Submit Package Scoreboard Equipment	4	0	100%	30/Sep/20 A	05/Oct/20 A
SM11 1130	Review and Approve Package Scoreboard Equipment	25	0	100%	06/Oct/20 A	07/Jan/21 A
SM11 1140	Fabricate and Deliver Scoreboard Equipment - Phase 2	2	0	100%	08/Jan/21 A	30/Apr/21 A
116623 - Gymnasium Equipment		128	0		30/Sep/20 A	30/Apr/21 A
SM11 1150	Prepare and Submit Package Gym Equipment	4	0	100%	30/Sep/20 A	05/Oct/20 A
SM11 1160	Review and Approve Package Gym Equipment	25	0	100%	06/Oct/20 A	07/Jan/21 A
SM11 1170	Fabricate and Deliver Gym Equipment	60	0	100%	08/Jan/21 A	30/Apr/21 A
116653 - Gymnasium Dividers		86	0		30/Nov/20 A	30/Apr/21 A
SM11 1180	Prepare and Submit Package Gym Dividers	0	0	100%	30/Nov/20 A	30/Nov/20 A
SM11 1190	Review and Approve Package Gym Dividers	25	0	100%	30/Nov/20 A	18/Dec/20 A
SM11 1200	Fabricate and Deliver Gym Dividers	71	0	100%	21/Dec/20 A	30/Apr/21 A
116813 - Play Equipment and Structures		153	21		30/Sep/20 A	2

2020												2021												2022													
S	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	S	Oct
													<div>■ Prepare and Submit Package Sound Absorbing Panels</div> <div>■ Review and Approve Package Sound Absorbing Panels</div> <div>■ Fabricate and Deliver Sound Absorbing Panels Phase 2</div>																								
													<div>■ Prepare and Submit Package Traffic Signage</div> <div>■ Review and Approve Package Traffic Signage</div> <div>■ Fabricate and Deliver Traffic Signage Phase 3</div>																								
<div>■ Prepare and Submit Package Cubicle Curtains</div> <div>■ Review and Approve Package Cubicle Curtains</div>													<div>■ Fabricate and Deliver Cubicle Curtains</div>																								
<div>■ Prepare and Submit Package Folding Panel Partitions</div> <div>■ Review and Approve Package Folding Panel Partitions</div>													<div>■ Fabricate and Deliver Folding Panel Partitions</div> <div>■ Field Measure for Folding Panel Partition Phase 2</div>																								
<div>■ Prepare and Submit Package Lockers</div> <div>■ Review and Approve Package Lockers</div>													<div>■ Fabricate and Deliver Metal Lockers Phase 2</div>																								
<div>■ Prepare and Submit Package Food Service Equipment</div> <div>■ Review and Approve Package Food Service Equipment</div>													<div>■ Fabricate and Deliver Food Service Equipment Phase 2</div>																								
<div>■ Prepare and Submit Package Proj Screens</div> <div>■ Review and Approve Package Proj Screens</div>													<div>■ Fabricate and Deliver Projection Screens Phase 2</div>																								
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													<div>■ Prepare and Submit Package Scoreboard Equipment</div> <div>■ Review and Approve Package Scoreboard Equipment</div> <div>■ Fabricate and Deliver Scoreboard Equipment - Phase 2</div>																								
													<div>■ Prepare and Submit Package Gym Equipment</div> <div>■ Review and Approve Package Gym Equipment</div> <div>■ Fabricate and Deliver Gym Equipment</div>																								
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													<div>■ Prepare and Submit Package Play Equipment and Structures</div> <div>■ Review and Approve Package Play Equipment and Structures</div>																								

W.T. Rich Company, Inc.

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish
SM11 1230	Fabricate and Deliver Play Equipment and Structures	126	21	83.33%	13/Oct/20 A	28/May/21
123260 - Musical Storage cabinets		129	2		30/Sep/20 A	03/May/21
SM 12 190	Prepare and Submit Package Musical Storage Cabinets	9	0	100%	30/Sep/20 A	12/Oct/20 A
SM 12 200	Review and Approve Package Musical Storage Cabinets	3	0	100%	13/Oct/20 A	11/Dec/20 A
SM 12 210	Fabricate and Deliver Window Musical Storage Cabinets	78	2	97.44%	14/Dec/20 A	03/May/21
124816 Entrance Floor Grilles		68	0		31/Dec/19 A	31/Dec/20 A
SM 12 310	Prepare and Submit Package Floor Mats	25	0	100%	31/Dec/19 A	30/Jan/20 A
SM 12 320	Review and Approve Package Floor Mats	25	0	100%	30/Jan/20 A	07/Feb/20 A
SM 12 330	Fabricate & Deliver Floor Grills	40	0	100%	10/Feb/20 A	31/Dec/20 A
124813 Entrance Floor Mats & Frames		68	0		31/Dec/19 A	30/Apr/21 A
SM 12 115	Prepare and Submit Package Floor Mats	25	0	100%	31/Dec/19 A	30/Jan/20 A
SM 12 150	Review and Approve Package Floor Mats	25	0	100%	30/Jan/20 A	07/Feb/20 A
SM 12 180	Fabricate & Deliver Floor Mats	40	0	100%	10/Feb/20 A	30/Apr/21 A
126600 - Telescoping Bleachers		148	2		31/Aug/20 A	03/May/21
SM 12 340	Prepare and Submit Package Telescoping Bleachers	20	0	100%	31/Aug/20 A	07/Jan/21 A
SM 12 350	Review and Approve Package Telescoping Bleachers	20	0	100%	29/Sep/20 A	14/Jan/21 A
SM 12 360	Fabricate and Deliver Telescoping Bleachers	54	2	96.3%	15/Jan/21 A	03/May/21
129300 - Site Furnishings		85	2		31/Dec/20 A	03/May/21
SM 12 370	Prepare and Submit Package Site Furnishings	20	0	100%	31/Dec/20 A	12/Mar/21 A
SM 12 380	Review and Approve Package Site Furnishings	20	0	100%	15/Mar/21 A	06/Apr/21 A
SM 12 390	Fabricate and Deliver Window Site Furnishings	18	2	88.89%	07/Apr/21 A	03/May/21
Air Cooled Chiller		272	0		22/Oct/19 A	27/Oct/20 A
SM23 1210	Prepare and Submit Package - Air Cooled Chiller	20	0	100%	22/Oct/19 A	27/Nov/19 A
SM23 1220	Review and Approve Package - Air Cooled Chiller	20	0	100%	31/Dec/19 A	28/Jan/20 A
SM23 1230	Fabricate and Deliver HVAC Air Cooled Chiller	204	0	100%	29/Jan/20 A	27/Oct/20 A
Induction Terminal Units (Active Chilled Beam)		263	0		22/Oct/19 A	01/Apr/21 A
SM 23 700	Prepare and Submit Package - Induction Terminal Units	10	0	100%	22/Oct/19 A	08/Nov/19 A
SM 23 710	Review and Approve Package - Induction Terminal Units	10	0	100%	31/Dec/19 A	14/Jan/20 A
SM 23 720	Fabricate and Deliver HVAC Induction Terminal Units	205	0	100%	15/Jan/20 A	01/Apr/21 A
Bi-directional Antenna System		68	0		22/Oct/19 A	30/Apr/21 A
SM26 1150	Prepare & Submit Package - Antenna System	15	0	100%	22/Oct/19 A	20/Nov/19 A
SM26 1160	Review & Approve Package - Antenna System	15	0	100%	21/Nov/19 A	07/Jan/20 A
SM26 1170	Fabricate & Deliver Antenna System	15	0	100%	08/Jan/20 A	30/Apr/21 A
Lightning Protection		118	0		22/Oct/19 A	16/Apr/21 A
SM26 1210	Prepare & Submit Package - Lightning Protection	15	0	100%	22/Oct/19 A	20/Nov/19 A
SM26 1220	Review & Approve Package - Lightning Protection	15	0	100%	21/Nov/19 A	12/Dec/19 A
SM26 1230	Fabricate & Deliver Lightning Protection	70	0	100%	31/Dec/19 A	16/Apr/21 A
Division 32 - Exterior Improvements		359	64		02/Mar/20 A	30/Jul/21
321216 Asphalt Paving		75	21		30/Nov/20 A	28/May/21
SM 32 100	Prepare and Submit Package Bases, Ballasts, Paving	0	0	100%	30/Nov/20 A	30/Nov/20 A
SM 32 110	Review and Approve Package Bases, Ballasts, Paving	15	0	100%	30/Nov/20 A	18/Dec/20 A
SM 32 320	Fabricate and Deliver Bases, Ballasts, Paving	20	21	0%	21/Dec/20 A	28/May/21
321316 Concrete Paving		95	6		30/Nov/20 A	07/May/21
SM 32 100	Prepare and Submit Package - Concrete Paving	30	0	100%	30/Nov/20 A	14/Dec/20 A
SM 32 200	Review and Approve Package - Concrete Paving	25	0	100%	14/Dec/20 A	17/Mar/21 A
SM 32 270	Fabricate & Deliver Concrete Paving	20	6	70%	17/Mar/21 A	07/May/21
321500 Stone Dust Surfacing		10	21		30/Nov/20 A	28/May/21
SM 32 330	Prepare and Submit Package - Stone Dust Surfacing	0	0	100%	30/Nov/20 A	30/Nov/20 A
SM 32 340	Review and Approve Package - Stone Dust Surfacing	5	0	100%	30/Nov/20 A	04/Dec/20 A
SM 32 350	Fabricate & Deliver Stone Dust Surfacing	5	21	0%	07/Dec/20 A	28/May/21
321613.43 Granite Curbs		153	21		02/Mar/20 A	28/May/21
SM 32 540	Prepare and Submit Package - Granite Curbs	10	0	100%	02/Mar/20 A	13/Mar/20 A

2020													2021												2022												
S	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	S	Oct
													Fabricate and Deliver Play Equipment and Structures																								
													<ul style="list-style-type: none"> Prepare and Submit Package Musical Storage Cabinets Review and Approve Package Musical Storage Cabinets 																								
													Fabricate and Deliver Window Musical Storage Cabinets																								
<ul style="list-style-type: none"> Prepare and Submit Package Floor Mats Review and Approve Package Floor Mats 													Fabricate & Deliver Floor Grills																								
<ul style="list-style-type: none"> Prepare and Submit Package Floor Mats Review and Approve Package Floor Mats 													Fabricate & Deliver Floor Mats																								
													<ul style="list-style-type: none"> Prepare and Submit Package Telescoping Bleachers Review and Approve Package Telescoping Bleachers 												Fabricate and Deliver Telescoping Bleachers												
													<ul style="list-style-type: none"> Prepare and Submit Package Site Furnishings Review and Approve Package Site Furnishings 												Fabricate and Deliver Window Site Furnishings												
<ul style="list-style-type: none"> Prepare and Submit Package - Air Cooled Chiller Review and Approve Package - Air Cooled Chiller 													Fabricate and Deliver HVAC Air Cooled Chiller																								
<ul style="list-style-type: none"> Prepare and Submit Package - Induction Terminal Units Review and Approve Package - Induction Terminal Units 													Fabricate and Deliver HVAC Induction Terminal Units																								
<ul style="list-style-type: none"> Prepare & Submit Package - Antenna System Review & Approve Package - Antenna System 													Fabricate & Deliver Antenna System																								
<ul style="list-style-type: none"> Prepare & Submit Package - Lightning Protection Review & Approve Package - Lightning Protection 													Fabricate & Deliver Lightning Protection																								
													<ul style="list-style-type: none"> Prepare and Submit Package Bases, Ballasts, Paving Review and Approve Package Bases, Ballasts, Paving 												Fabricate and Deliver Bases, Ballasts, Paving												
													<ul style="list-style-type: none"> Prepare and Submit Package - Concrete Paving Review and Approve Package - Concrete Paving 												Fabricate & Deliver Concrete Paving												
													<ul style="list-style-type: none"> Prepare and Submit Package - Stone Dust Surfacing Review and Approve Package - Stone Dust Surfacing 												Fabricate & Deliver Stone Dust Surfacing												
<ul style="list-style-type: none"> Prepare and Submit Package - Granite Curbs 																																					

W.T. Rich Company, Inc.

APRIL SCHEDULE

PHASE 2 SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2020												2021												2022																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
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SM 32 550	Review and Approve Package - Granite Curbs	15	0	100%	16/Mar/20 A	21/Sep/20 A																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										</

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish
SSB200	Form & Place Foundation Walls, Piers, Pillasters E&S	18	0	100%	23/Sep/20 A	28/Sep/20 A
SSB180	Form and Place ISO Footings	13	0	100%	25/Sep/20 A	30/Sep/20 A
SSB240	Erect Structural Steel B	12	0	100%	06/Oct/20 A	21/Oct/20 A
SSB250	Install Steel Decking & Detailing B	10	0	100%	21/Oct/20 A	20/Nov/20 A
SSB260	Structural Steel Complete B	0	0	100%		20/Nov/20 A
Slabs B		116	0		11/Sep/20 A	29/Jan/21 A
SSB300	Install Underslab MEPs & Inspect	15	0	100%	11/Sep/20 A	30/Sep/20 A
SSB310	Prep & Place Slab on Grade B	8	0	100%	20/Nov/20 A	04/Dec/20 A
SSB320	Install Stairway #2	27	0	100%	20/Jan/21 A	29/Jan/21 A
Stairs		160	21		30/Sep/20 A	28/May/21
STA110	Install CMU Shaft Stair #3	10	0	100%	30/Sep/20 A	08/Oct/20 A
STA120	Install Metal Pan Stair #3	8	0	100%	09/Oct/20 A	20/Oct/20 A
STA150	Erect Hub Stair #2	5	0	100%	26/Feb/21 A	03/Mar/21 A
STA160	Erect LGM Framing Stair #2	5	6	0%	20/Apr/21 A	07/May/21
STA130	Place Concrete & Cure Stair #2	5	5	0%	10/May/21	14/May/21
STA170	Prep & Place Lightweight Slab Stair #2	5	5	0%	10/May/21	14/May/21
STA140	Install Handrails at Stairs	10	10	0%	17/May/21	28/May/21
Roofing & Roof Mounted Items B		144	26		16/Nov/20 A	07/Jun/21
ROOB100	Roof Blocking/Roof Drains/Mechanical Curbs	10	0	100%	16/Nov/20 A	24/Dec/20 A
ROOB110	Install Roofing System	25	0	100%	17/Nov/20 A	08/Jan/21 A
ROOB120	Install HVAC Roof Top Units	10	0	100%	04/Feb/21 A	18/Feb/21 A
ROOB130	Install Kitchen / Roof Exhaust Fans	10	2	90%	31/Mar/21 A	03/May/21
ROOB160	Install Roof Screens	10	2	80%	17/May/21 A	03/May/21
ROOB150	Install Edge Metal & Sheet Metal Flashing	10	10	0%	24/May/21	07/Jun/21
Envelope B		132	18		23/Nov/20 A	25/May/21
EXTB100	Install Exterior Framing & Sheathing	20	0	100%	23/Nov/20 A	24/Dec/20 A
EXTB110	Install Temporary Weather Protection (for rough in)	10	0	100%	30/Nov/20 A	24/Dec/20 A
EXTB180	Weather delays/Steel Inspection B	10	0	100%	17/Dec/20 A	04/Jan/21 A
EXTB120	Install Air Vapor Barrier	15	0	100%	04/Jan/21 A	09/Apr/21 A
EXTB150	Install Storefronts	10	0	100%	18/Jan/21 A	05/Mar/21 A
EXTB130	Install Masonry Finishes	25	11	65%	26/Mar/21 A	14/May/21
EXTB140	Install Windows, Curtainwalls	30	18	90%	29/Mar/21 A	25/May/21
EXTB160	Install Soffit Z Girts, Insulation	20	6	90%	29/Mar/21 A	07/May/21
EXTB170	Install Soffit Panels	10	10	0%	10/May/21	21/May/21
Area C Structure		224	19		13/Jul/20 A	26/May/21
Superstructure C		94	0		13/Jul/20 A	20/Nov/20 A
SSC100	Grade Site for Ground Improvements	5	0	100%	13/Jul/20 A	17/Jul/20 A
SSC110	Install Ground Improvements	10	0	100%	20/Jul/20 A	31/Jul/20 A
SSC120	Ready for Foundations	0	0	100%	31/Jul/20 A	
SSC130	Excavate for Foundations	30	0	100%	03/Aug/20 A	14/Sep/20 A
SSC140	Form & Place Footings - Tie into A Bldg North	10	0	100%	10/Aug/20 A	21/Aug/20 A
SSC160	Backfill Foundations	30	0	100%	13/Aug/20 A	24/Sep/20 A
SSC150	Form & Place Foundation Walls, Piers, Pillasters A North	15	0	100%	18/Aug/20 A	08/Sep/20 A
SSC260	Form and Place Footings East & South	10	0	100%	24/Aug/20 A	04/Sep/20 A
SSC250	Form and Place ISO Footings	13	0	100%	25/Aug/20 A	11/Sep/20 A
SSC170	Form & Place Elevator Pit	5	0	100%	01/Sep/20 A	08/Sep/20 A
SSC270	Form & Place Foundation Walls, Piers, Pillasters S&E	15	0	100%	01/Sep/20 A	22/Sep/20 A
SSC210	Foundations ready for CMU & Steel	0	0	100%	25/Sep/20 A	
SSC230	Install CMU Stair Shaft #3	15	0	100%	28/Sep/20 A	07/Oct/20 A
SSC200	Erect Structural Steel	10	0	100%	13/Oct/20 A	26/Oct/20 A
SSC220	Install Steel Decking & Detailing	10	0	100%	20/Oct/20 A	20/Nov/20 A
SSC240	Structural Steel Complete C	0	0	100%		20/Nov/20 A

2020													2021													2022												
S	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	S	Oct	
													<div> <div>Form & Place Foundation Walls, Piers, Pillasters E&S</div> <div>Form and Place ISO Footings</div> <div>Erect Structural Steel B</div> <div>Install Steel Decking & Detailing B</div> <div>Structural Steel Complete B</div> </div>																									
													<div> <div>Install Underslab MEPs & Inspect</div> <div>Prep & Place Slab on Grade B</div> <div>Install Stairway #2</div> </div>																									
													<div> <div>Install CMU Shaft Stair #3</div> <div>Install Metal Pan Stair #3</div> <div>Erect Hub Stair #2</div> <div>Erect LGM Framing Stair #2</div> <div>Place Concrete & Cure Stair #2</div> <div>Prep & Place Lightweight Slab Stair #2</div> <div>Install Handrails at Stairs</div> </div>																									
													<div> <div>Roof Blocking/Roof Drains/Mechanical Curbs</div> <div>Install Roofing System</div> <div>Install HVAC Roof Top Units</div> <div>Install Kitchen / Roof Exhaust Fans</div> <div>Install Edge Metal & Sheet Metal Flashing</div> </div>																									
													<div> <div>Install Exterior Framing & Sheathing</div> <div>Install Temporary Weather Protection (for rough in)</div> <div>Weather delays/Steel Inspection B</div> <div>Install Air Vapor Barrier</div> <div>Install Storefronts</div> <div>Install Masonry Finishes</div> <div>Install Windows, Curtainwalls</div> <div>Install Soffit Z Girts, Insulation</div> <div>Install Soffit Panels</div> </div>																									
													<div> <div>Grade Site for Ground Improvements</div> <div>Install Ground Improvements</div> <div>Ready for Foundations</div> <div>Excavate for Foundations</div> <div>Form & Place Footings - Tie into A bldg North</div> <div>Backfill Foundations</div> <div>Form & Place Foundation Walls, Piers, Pillasters A North</div> <div>Form and Place Footings East & South</div> <div>Form and Place ISO Footings</div> <div>Form & Place Elevator Pit</div> <div>Form & Place Foundation Walls, Piers, Pillasters S&E</div> <div>Foundations ready for CMU & Steel</div> <div>Install CMU Stair Shaft #3</div> <div>Erect Structural Steel</div> <div>Install Steel Decking & Detailing</div> <div>Structural Steel Complete C</div> </div>																									

W.T. Rich Company, Inc.

APRIL SCHEDULE

PHASE 2 SCHEDULE

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	2020												2021												2022																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
							S	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	N	Dec	Jan	F	Mar	Apr	May	Jun	Jul	Aug	S	Oct																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
Slabs C		59	0		27/Aug/20 A	10/Dec/20 A																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	</


Page 8 of 12

Activity ID	Activity Name	Orig Dur (Days)	Rem Dur	Act % Comp	Start	Finish	
2FG	2FG 160	Install HVAC Radiant Panels & RGDs	10	10	0%	14/May/21	27/May/21
	2FG 170	Install Floor & Wall Tile	15	15	0%	14/May/21	04/Jun/21
	2FG 260	Construct Stage Platform	15	15	0%	14/May/21	04/Jun/21
	2FG 370	Install Doors, HW, Interior SF & Interior Glazing	5	5	0%	21/May/21	27/May/21
	2FG 290	Install Gymnasium Flooring	10	10	0%	04/Jun/21	17/Jun/21
	2FG 200	Install Bathroom Plumbing Fixtures	5	5	0%	07/Jun/21	11/Jun/21
	2FG 220	Prep & Install Resilient Flooring	12	12	0%	07/Jun/21	22/Jun/21
	2FG 300	Install Stage Rigging	5	5	0%	07/Jun/21	11/Jun/21
	2FG 280	Install Stage Flooring	5	5	0%	17/Jun/21	23/Jun/21
	2FG 230	Complete Finishes Gym/Stage	0	0	0%		23/Jun/21
	Kitchen/Cafeteria Finishes		73	31		08/Mar/21 A	14/Jun/21
	2FK 100	Start Finishes Kitchen/Caf	0	0	100%	08/Mar/21 A	
	2FK 110	Hang Drywall/Tape & Finish	5	1	80%	08/Mar/21 A	30/Apr/21
	2FK 120	Paint - Prime & First Coat	5	4	30%	05/Apr/21 A	05/May/21
	2FK 130	Install Ceiling Grids and Frames	5	3	40%	26/Apr/21 A	04/May/21
	2FK 250	Install Sprinkler heads and drops	5	3	40%	26/Apr/21 A	04/May/21
	2FK 200	Install Food Service Equipment & Appliances	15	14	10%	28/Apr/21 A	19/May/21
	2FK 140	Install Light Fixtures	8	8	0%	05/May/21	14/May/21
	2FK 150	Install Acoustical Ceiling Tile	5	5	0%	05/May/21	11/May/21
	2FK 160	Install HVAC Radiant Panels & RGDs	5	5	0%	05/May/21	11/May/21
	2FK 170	Install Wall Tile	15	15	0%	05/May/21	25/May/21
	2FK 180	Paint Finish Coat	5	5	0%	10/May/21	14/May/21
	2FK 190	Install MEP & Fire Alarm Finishes	5	5	0%	17/May/21	21/May/21
2FK 210	Install Millwork & Casework	8	8	0%	17/May/21	26/May/21	
2FK 370	Install Doors, HW, Interior SF & Interior Glazing	3	3	0%	21/May/21	25/May/21	
2FK 220	Prep & Install Flooring	12	12	0%	27/May/21	14/Jun/21	
2FK 240	Install Division 10,11,12	10	10	0%	27/May/21	10/Jun/21	
2FK 260	Install OH Coiling Door	1	1	0%	27/May/21	27/May/21	
2FK 230	Complete Finishes Kitchen/Caf	0	0	0%		14/Jun/21	
Area C		54	38		29/Mar/21 A	23/Jun/21	
1st Floor Finishes - Admin & Pre-K		47	38		29/Mar/21 A	23/Jun/21	
2F1 100	Start Finishes 1st Floor	0	0	100%	29/Mar/21 A		
2F1 110	Hang Drywall/Tape & Finish	12	3	95%	29/Mar/21 A	04/May/21	
2F1 120	Paint - Prime & First Coat	5	5	10%	16/Apr/21 A	06/May/21	
2F1 250	Install Sprinklers drops and heads	5	4	30%	26/Apr/21 A	05/May/21	
2F1 260	Pull ATO/Teledata Wiring	10	7	30%	26/Apr/21 A	10/May/21	
2F1 150	Install Acoustical Ceiling Tile & Acoustical Panels	15	15	0%	05/May/21	26/May/21	
2F1 130	Install Ceiling Grids and Frames	5	5	0%	06/May/21	13/May/21	
2F1 140	Install Light Fixtures	10	10	0%	10/May/21	24/May/21	
2F1 160	Install HVAC Radiant Panels & RGDs	10	10	0%	13/May/21	27/May/21	
2F1 170	Install Floor & Wall Tile	10	10	0%	13/May/21	27/May/21	
2F1 360	Install Doors, HW, Interior SF & Interior Glazing	5	5	0%	14/May/21	20/May/21	
2F1 180	Paint Finish Coat	5	5	0%	18/May/21	25/May/21	
2F1 190	Install MEP & Fire Alarm Finishes	5	5	0%	18/May/21	25/May/21	
2F1 210	Install Millwork & Casework	15	15	0%	25/May/21	16/Jun/21	
2F1 200	Install Bathroom Plumbing Fixtures	5	5	0%	27/May/21	04/Jun/21	
2F1 220	Prep & Install Flooring	15	15	0%	02/Jun/21	23/Jun/21	
2F1 240	Install Division 10,11,12	10	10	0%	04/Jun/21	18/Jun/21	
2F1 270	Install Classroom Bathroom Fixtures	8	8	0%	04/Jun/21	16/Jun/21	
2F1 230	Complete Finishes 1st Floor	0	0	0%		23/Jun/21	
2nd Floor Finishes - Library, Bridge		44	28		26/Apr/21 A	09/Jun/21	
2F2 100	Start Finishes 2nd Floor	0	0	100%	26/Apr/21 A		

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W.T. Rich Company, Inc.

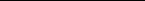





PHASE 2 SCHEDULE

Start Date: 08/Feb/18 Finish Date: 11/Jan/22 Data Date: 30/Apr/21 Print Date: 28/Apr/21 Layout: OWNMAR		Manchester Memorial Elementary School Page 10 of 12	Note: The projections are based upon activity earning type and performance to-date on in-progress activities. Every precaution has been taken to ensure this report is accurate and up-to-date. No liability is assumed for errors or omissions. Rounding errors may exist.	W.T. Rich Company, Inc.
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W.T. Rich Company, Inc.

PHASE 2 SCHEDULE

Start Date: 08/Feb/18 Finish Date: 11/Jan/22 Data Date: 30/Apr/21 Print Date: 28/Apr/21 Layout: OWNMAR	Summary  Actual Work  Remaining Work  Remaining Level of Effort	Critical Remaining Work  Actual Milestone  Milestone  Critical Milestone	Manchester Memorial Elementary School Page 11 of 12	Note: The projections are based upon activity earning time and performance to-date on in-progress activities. Every precaution has been taken to ensure this report is accurate and up-to-date. No liability is assumed for errors or omissions. Rounding errors may exist.	W.T. Rich Company, Inc.
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W.T. Rich Company, Inc.

PHASE 2 SCHEDULE

[illegible]

Start Date:	08/Feb/18
Finish Date:	11/Jan/22
Data Date:	30/Apr/21
Print Date:	28/Apr/21
Layout:	OWNMAR



Manchester Memorial Elementary School

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W.T. Rich Company, Inc.